

Occurrence Performance Annual Report FY 2002

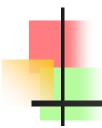








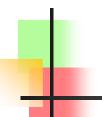
Fixing LANL's Problems!



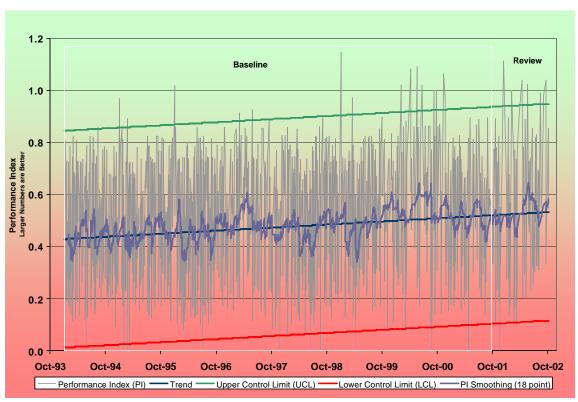
LANL Overall Review

FY2002





LANL Occurrence Performance



LANL PI Control Chart 01/01/94 to 10/01/02

• Total 1,517 events severity weighted 2, 3, or 4

• Baseline: 1,403 events

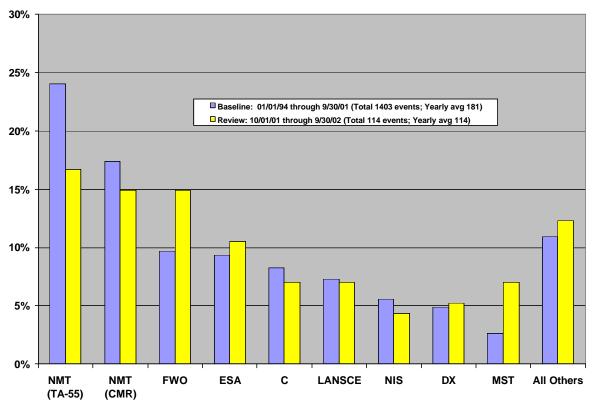
• Review: 114 events

- Improving performance during baseline period
- Continued improving performance for review period





Distribution of LANL Occurrences— Organizational



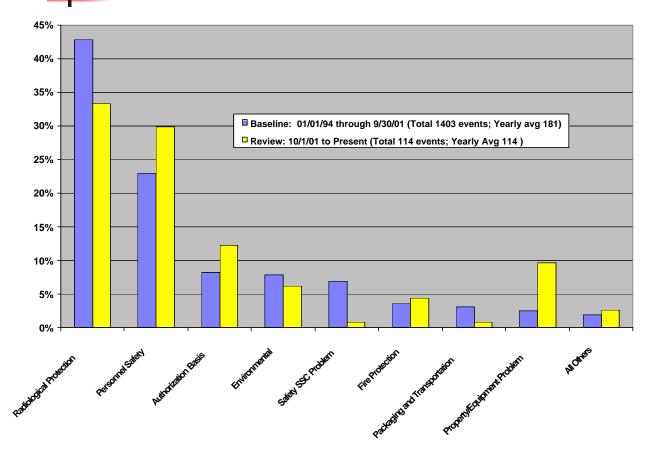
Occurrences by Facility Owner

Baseline vs. Review

- Average annual number of events has dropped from 181 in baseline to 114 in review
- 8 Divisions account for more than 85% of occurrences in review period — NMT, FWO, ESA, C, LANSCE, NIS, DX, MST



Distribution of LANL Occurrences— Safety Function



Occurrences by Type Baseline vs. Review

- Radiological
 Protection and
 Personnel Safety
 predominant types—
 65% of total in
 baseline and review
- 4 other types account for 24% of LANL events — Authorization Basis, Environmental, Fire Protection, and Property/Equipment Problem





LANL Scorecard of Occurrence Performance in Review Period

Scorecard		Radiological Protection	Personnel Safety	Authorization Basis	Property or Equipment Problem	Environmental	Fire Protection
NMT (TA-55)					N/A	L	L
NMT (CMR)			L		N/A	L	L
FWO				L	L		L
ESA					L	L	L
С				L	L	L	L
LANSCE				٦	L	L	L
NIS					L	L	L
DX		L		L	L	L	N/A
MST		L		L	L	N/A	L
All Others				L			L

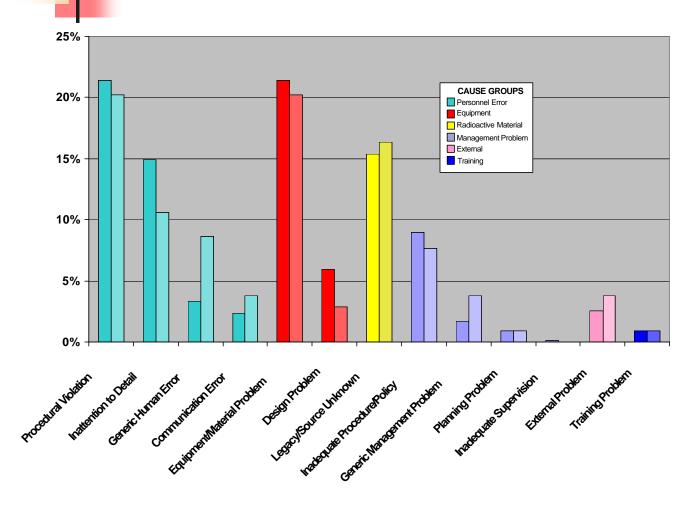
LANL Scorecard

- 4 Organizations and 3 Safety Functions show improving performance during review period
- 6 Organizations and 3 Safety Functions show static or decreasing performance during review period
- Click on individual icons for detailed breakout

LEGEND						
Improving performance	ı					
L Improving performance	(limited data)					
Static performance						
L Static performance (lim	ited data)					
Declining performance						
N/A No occurrences in base	eline or review					



Direct Causes of LANL Occurrences

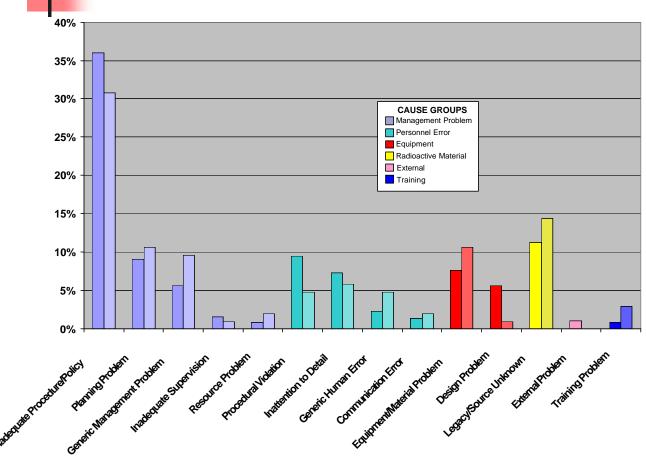


Direct Causes Baseline vs. Review

- 42% of LANL events identify personnel error as direct cause
- 27% identify equipment problems
- 15% specify legacy or unknown radiological source



Root Causes of LANL Occurrences

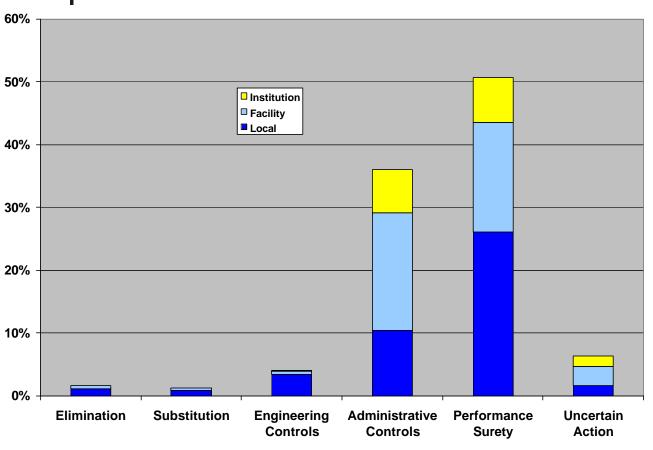


Root Causes
Baseline vs. Review

- 36% of events identify inadequate procedures as root cause
- 19% identify personnel error
- 13% identify equipment problems
- 11% identify legacy contamination or unknown source





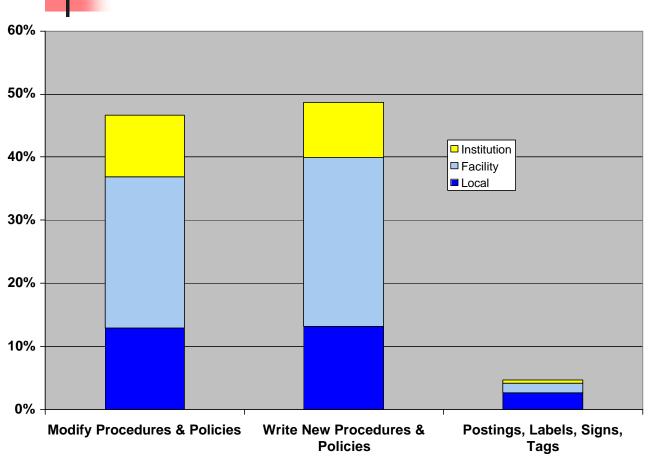


Corrective Actions (10/01/99 to Present)

- Less than 3% of actions target eliminating or substituting for lesser hazard
- Less than 5% specify new or modified engineering barriers
- More than 85% of all actions target procedural changes or "performance surety" actions
- Most actions at facility or local level—16% institutional



LANL Administrative Control Actions

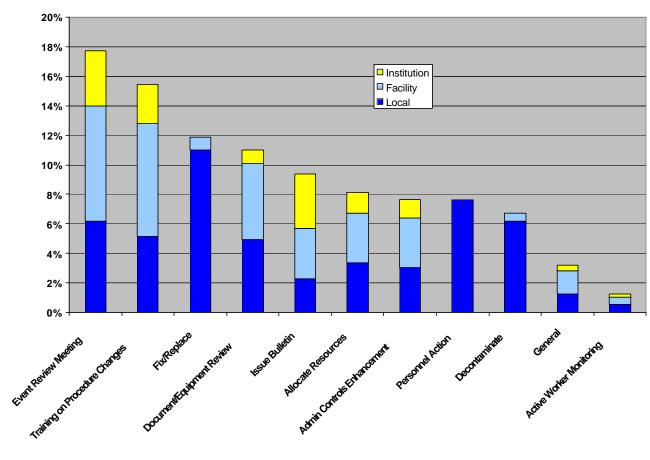


Administrative Control Actions (10/01/99 to Present)

- More than 75% of administrative control actions involve modifying or writing new procedures at facility or local level
- Less than 20% involve procedural changes at institutional level
- About 5% of actions involve changes in postings, labels, etc.







Performance Surety Actions (10/01/99 to Present)

- Nearly 80% of performance surety actions involve reactive, one-time responses—meetings, memos, decon, process reviews, etc.
- 8% involve enhancements to existing administrative controls (i.e., increasing frequency of surveys)
- Less than 2% involve active monitoring of worker performance/ procedural compliance

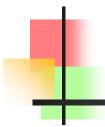




LANL Organizational Review

FY2002

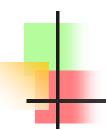




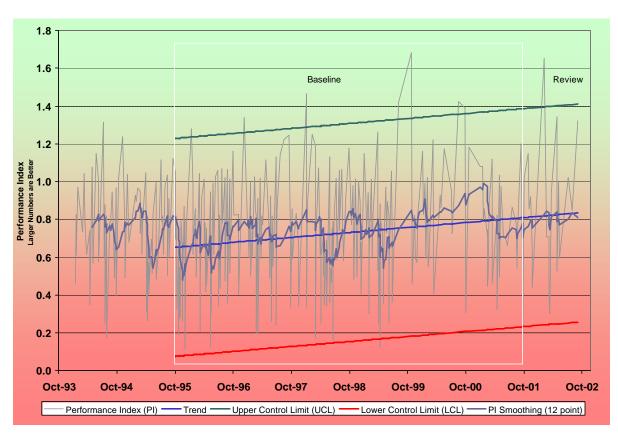
NMT (TA-55) Division Occurrences

FY2002





TA-55 Occurrence Performance



TA-55 PI Control Chart (1/94 to 10/02)

• 356 events severity weighted 2, 3, or 4

• Pre-Baseline: 78 events

• Baseline: 259 events

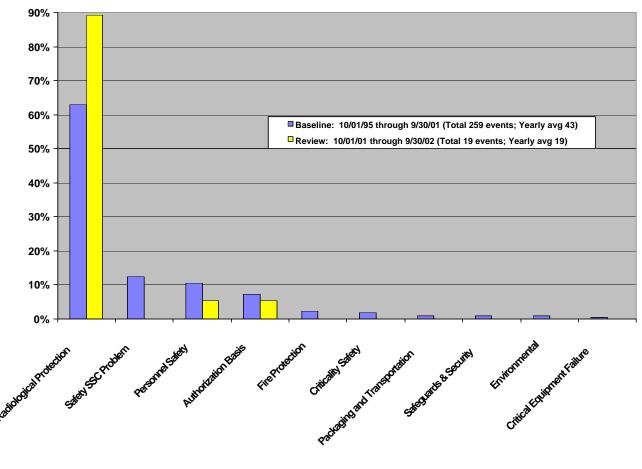
• Review: 19 events

• Overall PI improvement since 1995

• Improving performance during baseline

Continuing improved performance for review period

Type Distribution of TA-55 Occurrences



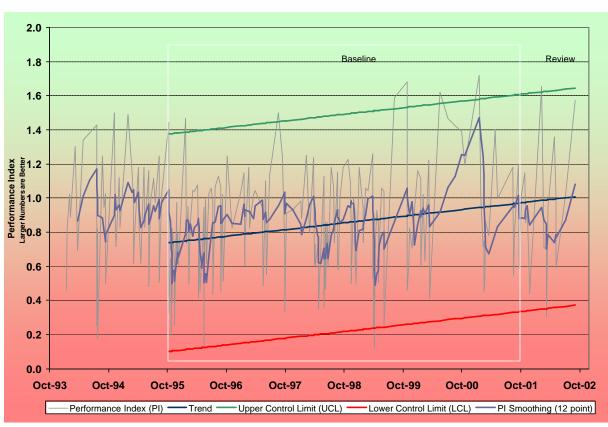
Occurrences by Type
Baseline vs. Review

- Radiological Protection accounts for more than 60% in baseline—and 90% in review period
- Significant decrease in other types of occurrences at TA-55 for review period





TA-55 Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/02)

• 220 events severity weighted 2 or 3

• Pre-Baseline: 40 events

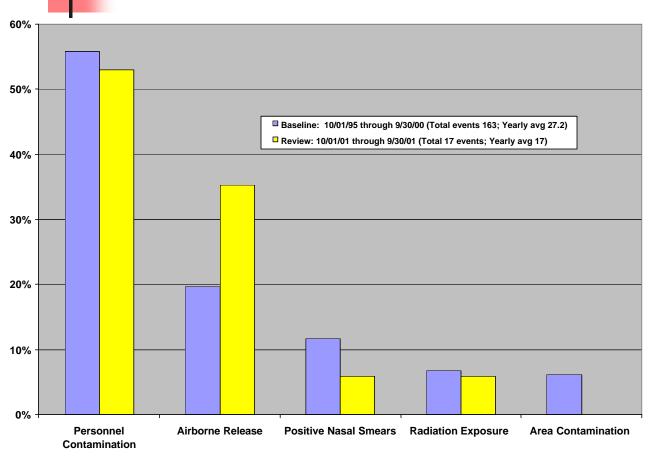
• Baseline: 163 events

• Review: 17 events

- Overall PI improvement since 1995
- Improving performance during baseline
- Static performance for review period



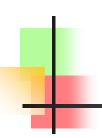
Types of TA-55 Radiological Protection Occurrences



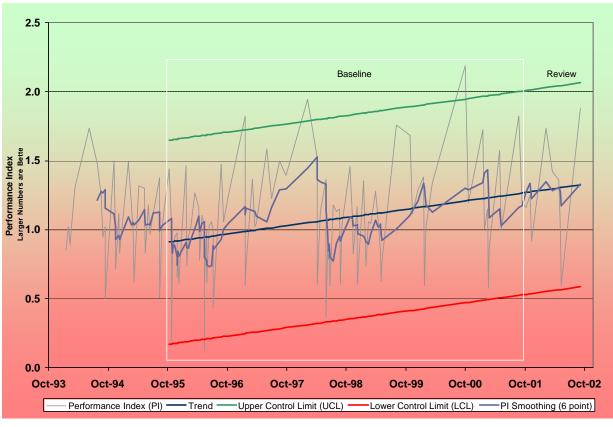
TA-55 Radiological
Occurrences by Type
Baseline vs. Review

- Personnel contamination events account for more than 50% in baseline and review
- Airborne releases only type to show significant increase from 20% in baseline to 35% in review





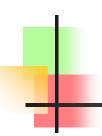
TA-55 Personnel Contamination Occurrence Performance



Personnel Contamination Control Chart (10/95 to 10/02)

- 100 events severity weighted 2, 3, or 4
- Overall PI improvement since 1995
- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation





TA-55 Airborne Release Occurrence Performance



Airborne Release Control Chart (1/94 to 10/02)

• 42 events severity weighted 2 or 3

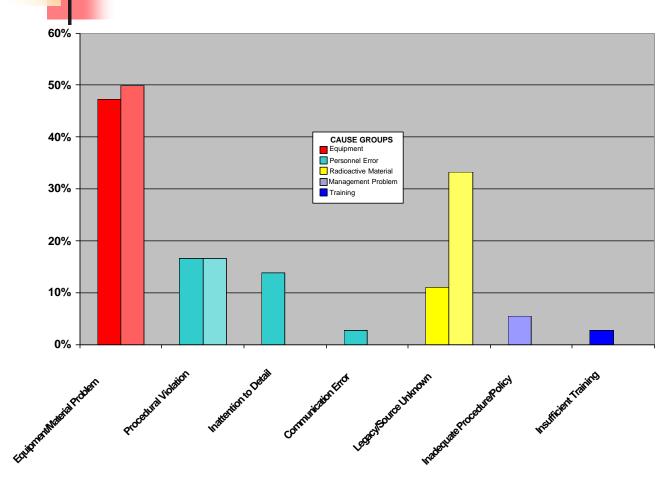
· Baseline: 36 events

• Review: 6 events

- Static performance since
 1994
- Declining performance during review period



Direct Causes of TA-55 Airborne Releases

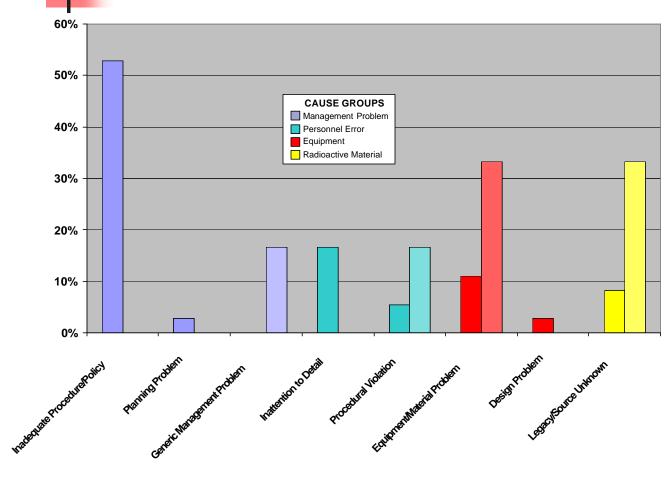


Direct Causes Baseline vs. Review

- Nearly 50% of events in baseline and review identify equipment problems as direct cause
- Personnel error direct causes dropped significantly for review period
- Legacy contamination or unknown source emerging as direct cause



Root Causes of TA-55 Airborne Releases

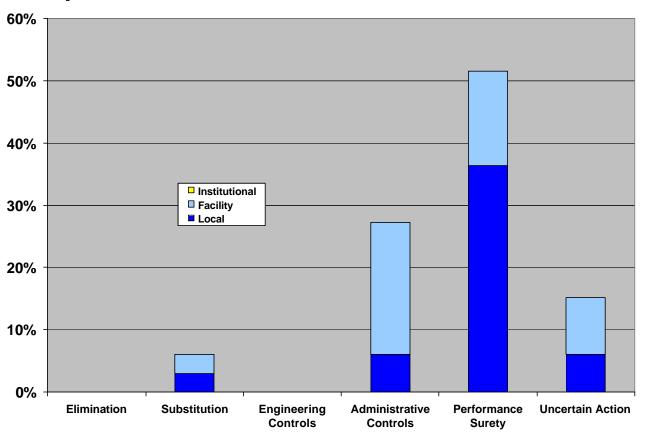


Root Causes Baseline vs. Review

- Managementrelated causes decreased sharply—from 56% in baseline to 17% in review
- Emergence of Equipment Problem and Legacy Contamination root causes—matching direct causes







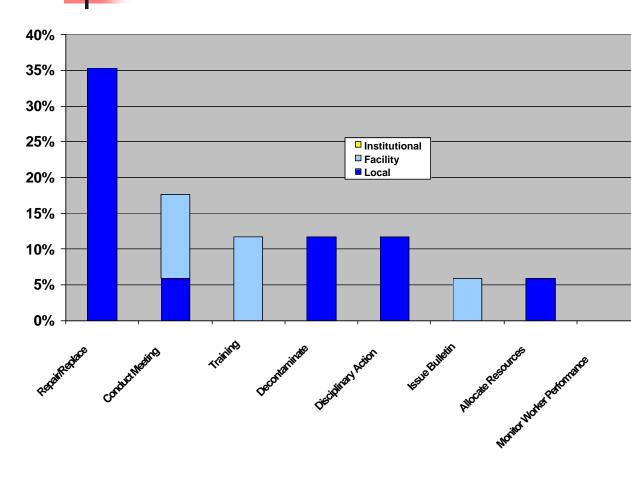
Corrective Actions (10/01/99 to Present)

- Less than 7% of actions target eliminating or substituting for lesser hazard
- No actions specify new or modified engineering barriers
- Nearly 80% of all actions target procedural changes or "performance surety" actions
- 100% of actions at facility or local level





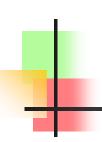
TA-55 Airborne Release Performance Surety Actions



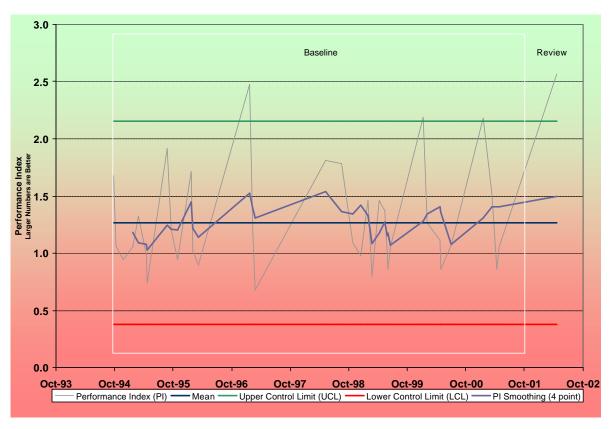
Performance Surety Actions (10/01/99 to Present)

- 35% of performance surety actions involve local one-time repairs of an equipment problem no actions at facility level
- 60% involve reactive, one-time actions— meetings, memos, decon, etc.





TA-55 Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/02)

- 38 events severity weighted 2 or 3
- Static performance during baseline
- Improved performance in review period—no further evaluation





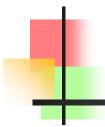
TA-55 Authorization Basis Occurrence Performance



Authorization Basis Control Chart (6/99 to 10/02)

- 10 events severity weighted 3
- Decreasing performance during baseline
- Improved performance in review period—no further evaluation





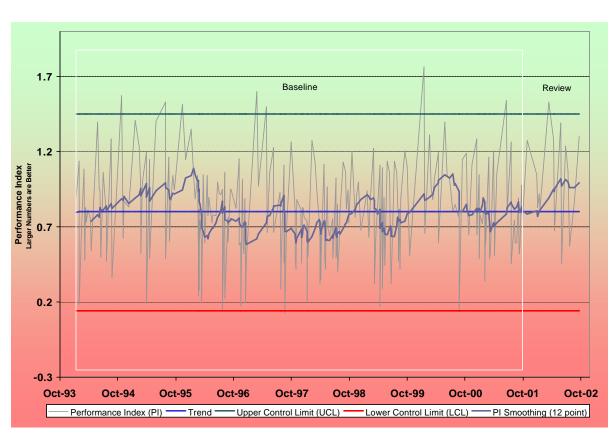
NMT (CMR) Division Occurrences

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CMR Occurrence Performance



CMR PI Control Chart (1/94 to 10/02)

• 261 events severity weighted 2, 3, or 4

• Baseline: 244 events

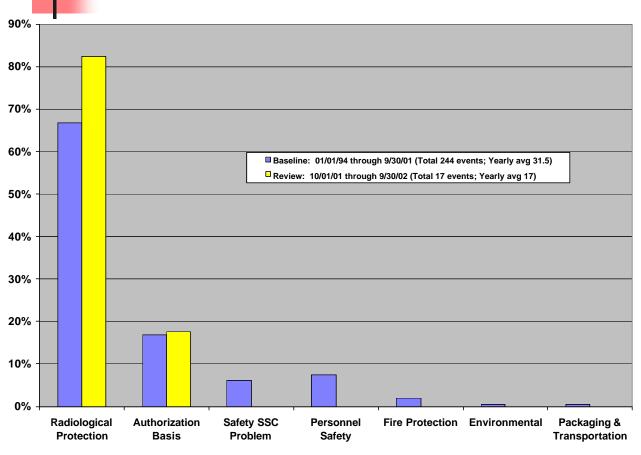
• Review: 17 events

 Static PI trend since 1994

• Improving performance during review period



Type Distribution of CMR Occurrences



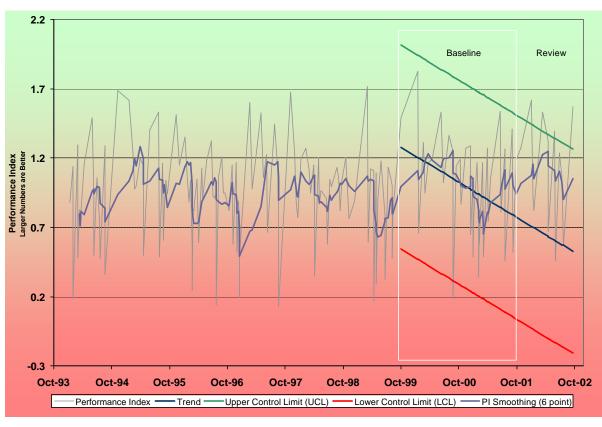
Occurrences by Type Baseline vs. Review

- Radiological Protection accounts for 67% in baseline and 82% in review period
- Static percentage of authorization basis occurrences
- Decrease in other types of occurrences for review period





CMR Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/02)

• 177 events severity weighted 2, 3, or 4

• Pre-Baseline: 125 events

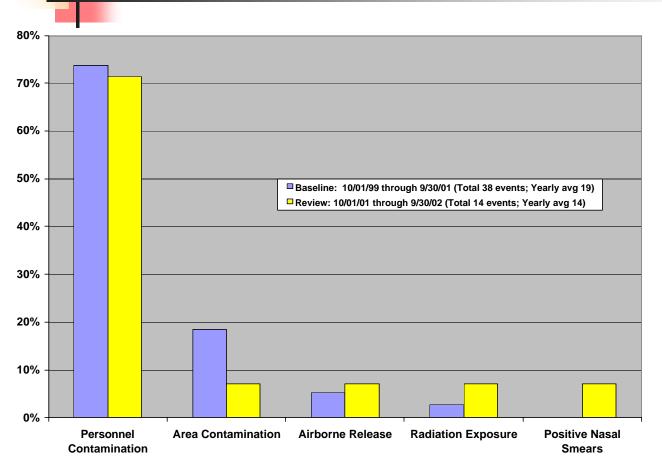
• Baseline: 38 events

• Review: 14 events

- Declining PI performance during baseline
- Improving performance during review period



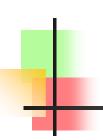
Types of CMR Radiological Protection Occurrences



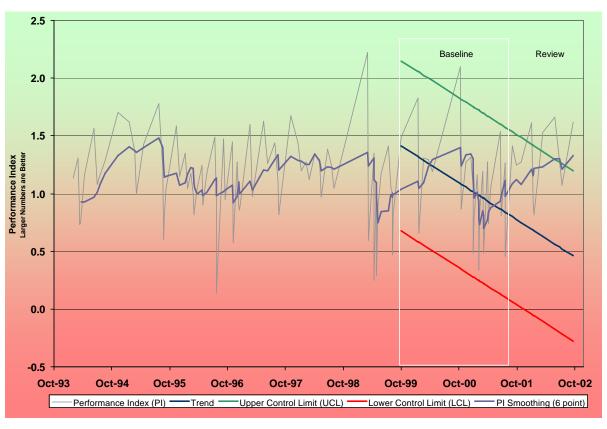
CMR Radiological
Occurrences by Type
Baseline vs. Review

- Personnel contamination events account for more than 70% in baseline and review
- Area contamination shows marked improvement
- All other areas are less than 10% of total





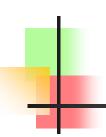
CMR Personnel Contamination Occurrence Performance



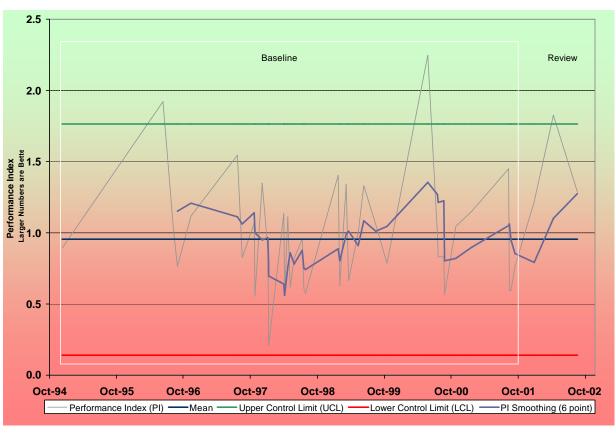
Personnel Contamination Control Chart (10/95 to 10/02)

- 113 events severity weighted 2, 3, or 4
- Declining performance during baseline
- Marked improvement for review period—no further evaluation





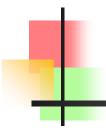
CMR Authorization Basis Occurrence Performance



Authorization Basis Control Chart (1/94 to 10/02)

- 44 events severity weighted 2, 3, or 4
- Static performance during baseline
- Improving performance during review period—no further evaluation

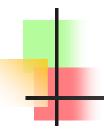




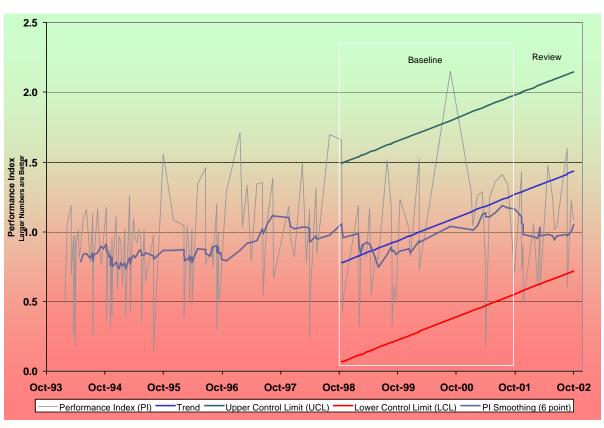
FWO Division Occurrences

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FWO Occurrence Performance



FWO PI Control Chart (1/94 to 10/02)

• 153 total events severity weighted 2, 3, or 4

• Pre-Baseline: 101 events

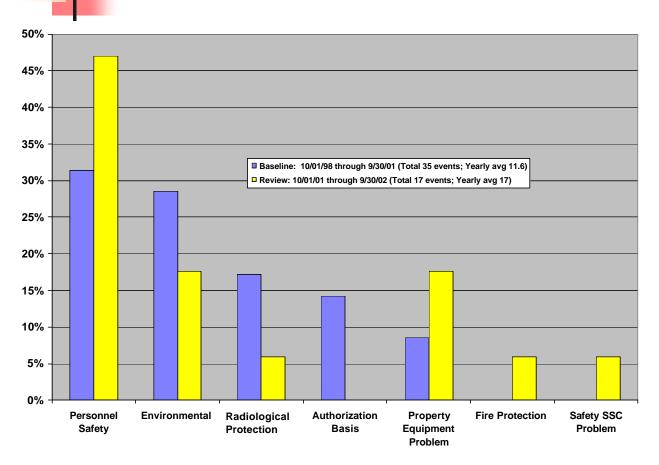
• Baseline: 35 events

• Review: 17 events

- Improving performance during baseline period
- Static performance during review period



Type Distribution of FWO Occurrences



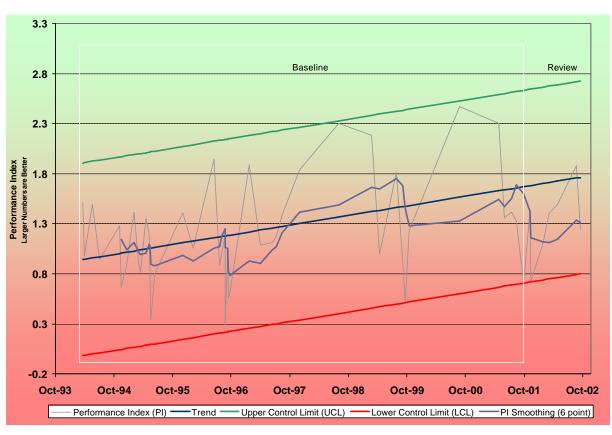
Occurrences by Type Baseline vs. Review

- Personnel Safety is predominant type in both baseline and review—31% and 47% respectively
- Other historical main types show declines in review period
- Emergence of property/equipment problems as a principal type





FWO Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/02)

• 52 total events severity weighted 2, 3, or 4

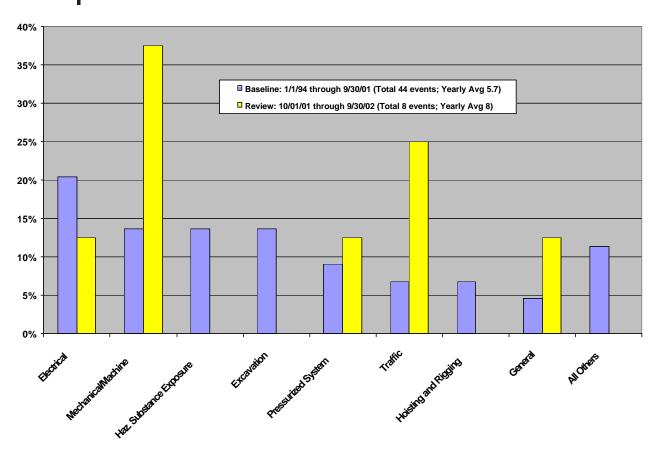
• Baseline: 44 events

• Review: 8 events

- Improving performance during baseline period
- Static performance during review period



Types of FWO Personnel Safety Occurrences

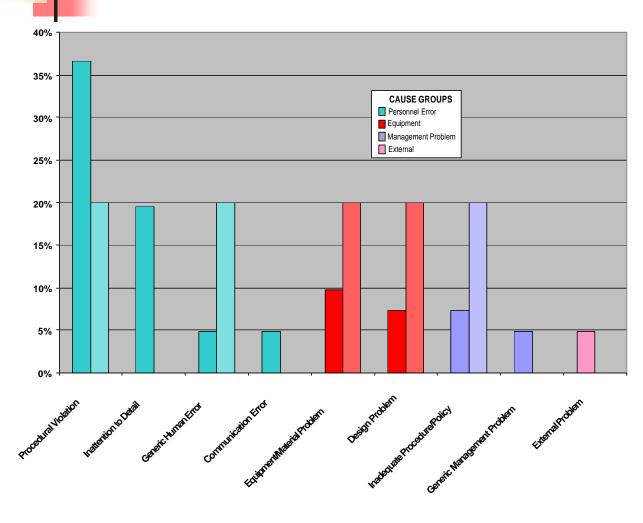


FWO Personnel Safety Occurrences by Type Baseline vs. Review

- Relatively uniform distribution of types for baseline period
- 8 events distributed among 5 categories for review period
- Distribution pattern leads to analysis of causes and actions common to all personnel safety types



Direct Causes of FWO Personnel Safety Occurrences

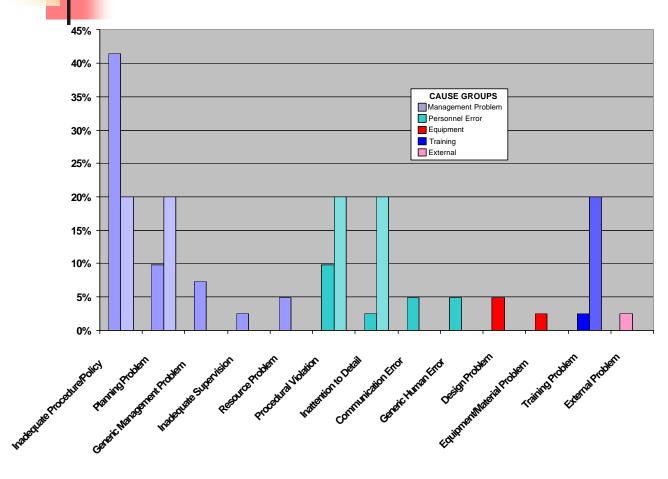


Direct Causes Baseline vs. Review

- Direct cause pattern for review period relatively consistent with baseline period
- Personnel Error and Equipment Problem remain principal direct causes for personnel safety events



Root Causes of FWO Personnel Safety Occurrences



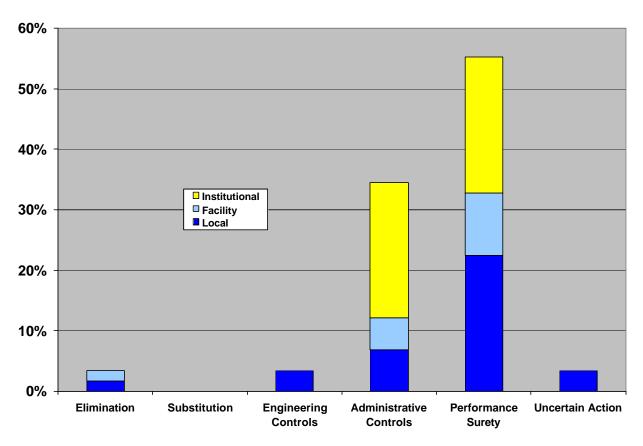
Root Causes Baseline vs. Review

- As with direct cause, root cause characterization for review period consistent with baseline period
- Inadequate
 Procedures and
 Personnel Error
 remain principal
 root causes





Profile of FWO Corrective Actions for Personnel Safety



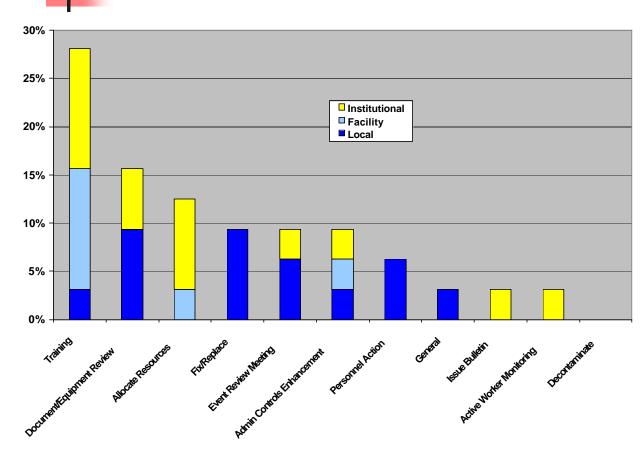
Corrective Actions (10/01/99 to 10/02)

- Less than 4% of actions target eliminating or substituting for lesser hazard
- Less than 4% specify new or modified engineering barriers
- 44% of all actions targeted at institutional level
- Nearly 90% of all actions target procedural changes or "performance surety"—driven by causal patterns of personnel errors and inadequate procedures





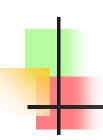
FWO Performance Surety Actions for Personnel Safety



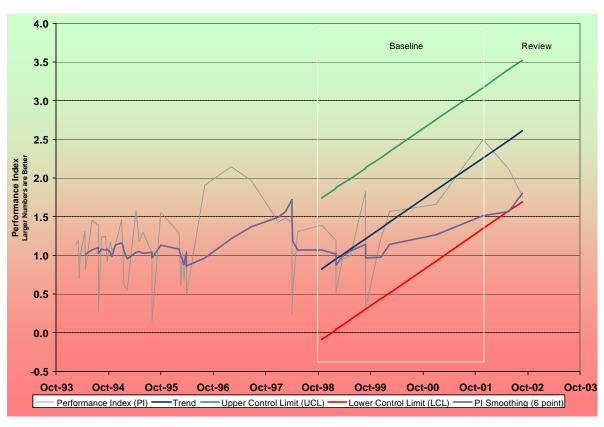
Performance Surety **Actions** (10/01/99 to Present)

- Nearly 80% of performance surety actions involve reactive. one-time responses meetings, memos, decon, process reviews, etc.
- 8% involve enhancements to existing administrative controls (i.e., increasing frequency of surveys)
- Less than 2% involve active monitoring of worker performance/ procedural compliance





FWO Environmental Occurrence Performance



Environmental Control Chart (1/94 to 10/02)

• 54 events severity weighted 2, 3, or 4

• Pre-Baseline: 41 events

• Baseline: 11 events

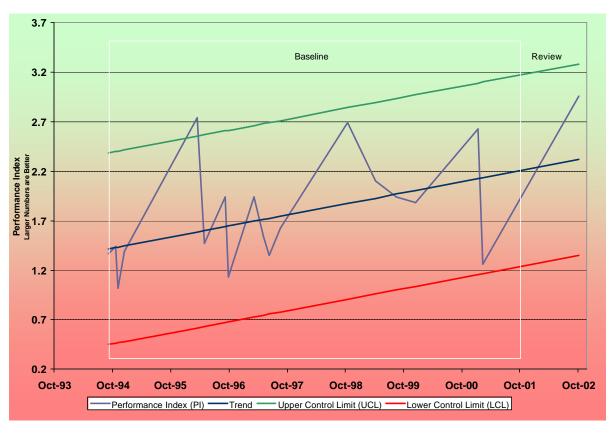
• Review: 2 events

- Significant improving performance during baseline period
- Continuing improved performance for review period—no further evaluation





FWO Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/02)

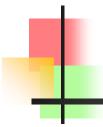
• 21 events severity weighted 2 or 3

· Baseline: 20 events

• Review: 1 event

- Improving performance during baseline period
- Continuing improved performance for review period—no further evaluation





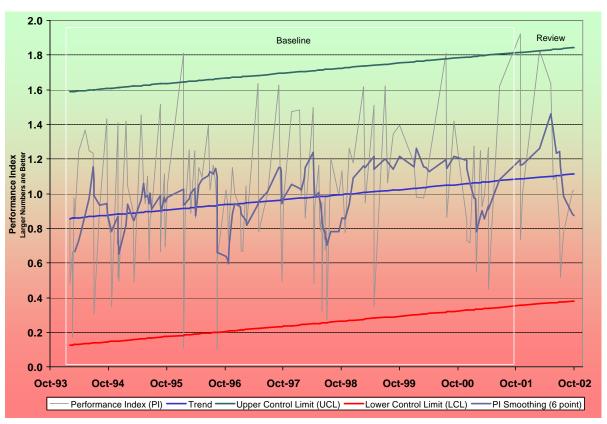
ESA Division Occurrences

FY2002





ESA Occurrence Performance



ESA PI Control Chart (1/94 to 10/02)

• 143 total events severity weighted 2,3, or 4

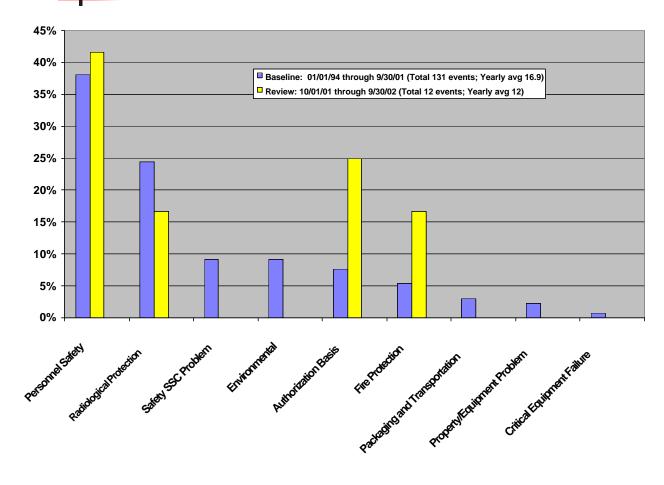
• Baseline: 131 events

• Review: 12 events

- Improving performance during baseline period
- Static performance during review period



Type Distribution of ESA Occurrences

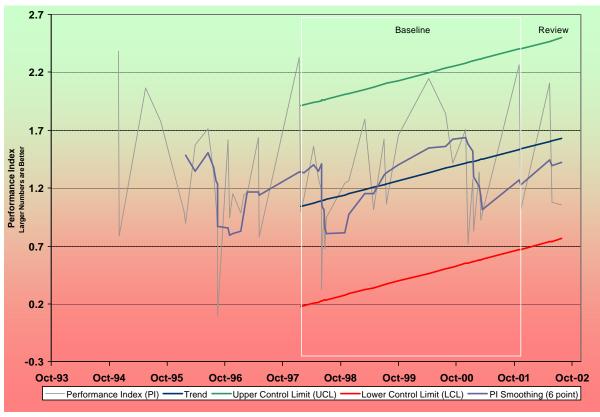


Occurrences by Type Baseline vs. Review

- Personnel Safety predominant type in both baseline and review—38% and 42% respectively
- Decrease of Radiological Protection to 17% in review period
- Emergence of Authorization Basis and Fire Protection
- Other historical ESA types disappear in review period



ESA Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/02)

• 55 total events severity weighted 2, 3, or 4

• Pre-Baseline: 23 events

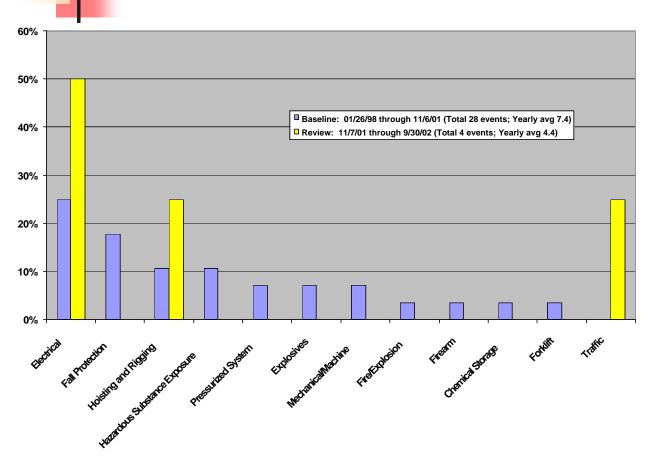
• Baseline: 28 events

• Review: 4 events

- Improving performance during baseline period
- Continued improving performance during review period—no further evaluation



Types of ESA Personnel Safety Occurrences



ESA Personnel Safety Occurrences by Type Baseline vs. Review

- Electrical safety predominant type for both baseline and review periods
- Traffic and Hoisting and Rigging only other types of personnel safety events
- Drop-off in all other types of personnel safety events for review period





ESA Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/02)

• 34 total events severity weighted 2, 3, or 4

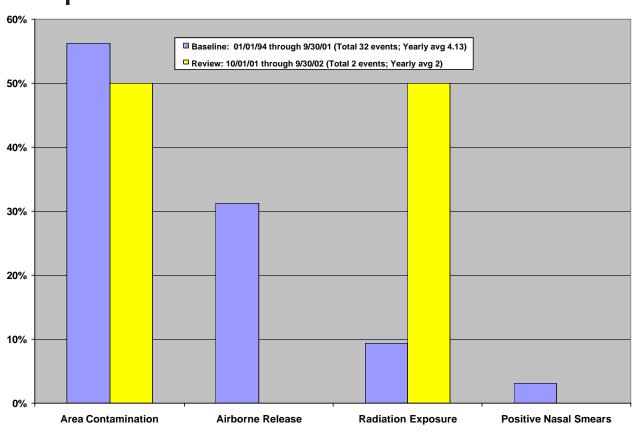
· Baseline: 32 events

• Review: 2 events

- Improving performance during baseline period
- Continued improving performance during review period—no further evaluation



Types of ESA Radiological Protection Occurrences



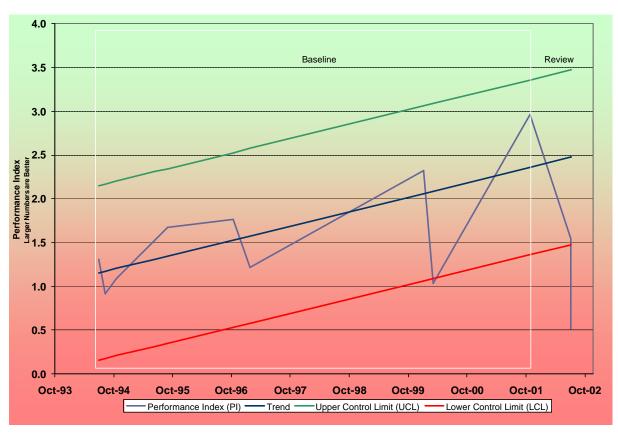
ESA Radiological
Protection Occurrences
by Type
Baseline vs. Review

- Area contamination predominant type for both baseline and review periods
- Emergence of Radiation Exposure in review period (1 event)
- Drop-off in Airborne Release and Positive Nasal Smear incidents





ESA Authorization Basis Occurrence Performance



Authorization Basis Control Chart (1/94 to 10/02)

• 13 total events severity weighted 2 or 3

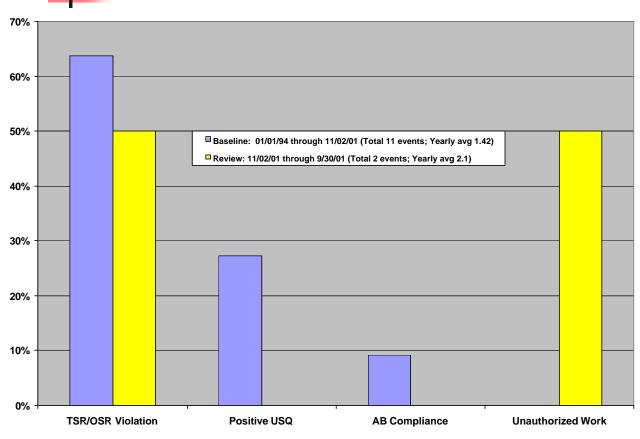
• Baseline: 11 events

• Review: 2 events

- Improving performance during baseline period
- Declining performance during review period



Types of ESA Authorization Basis Occurrences



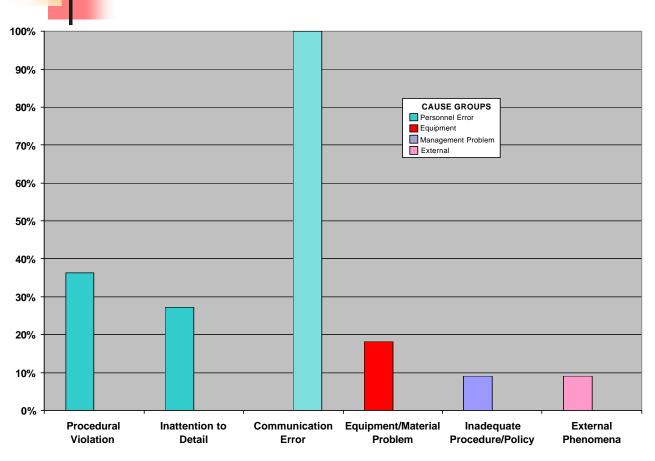
ESA Authorization Basis Occurrences by Type

Baseline vs. Review

- TSR/OSR Violation predominant type historically and during baseline
- Emergence of Unauthorized Work in review period (1 event)
- Disappearance of other types of authorization basis events during review





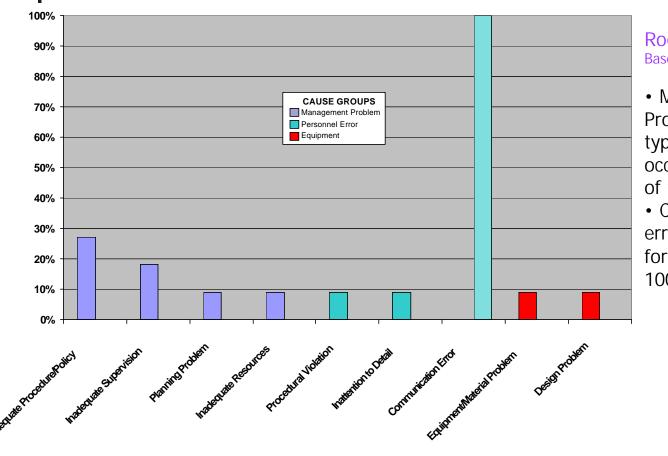


Direct Causes Baseline vs. Review

- Personnel Error predominant direct cause for both baseline and review periods
- Communication error is 100% of personnel errorrelated causes in review period (2 events)



Root Causes of ESA Authorization Basis Occurrences

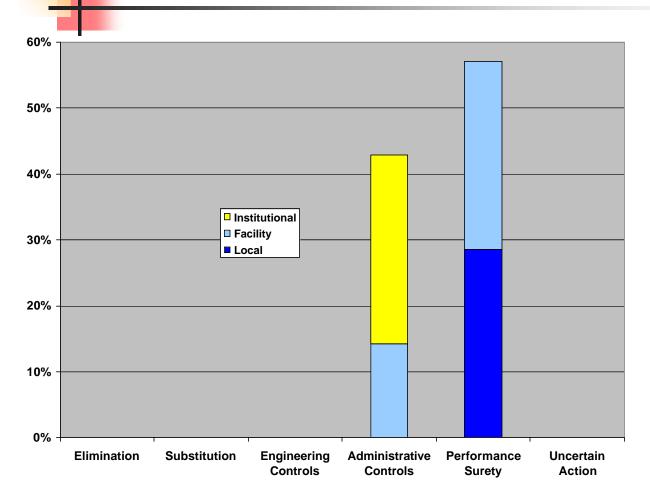


Root Causes
Baseline vs. Review

- Management Problem principal type of historical occurrence—63% of total
- Communication errors principal type for review period— 100% of total







Corrective Actions (10/01/99 to 10/02)

- No actions target eliminating or substituting for lesser hazard or modifying engineered barriers
- 29% of all actions targeted at institutional level
- Nearly 60% of all actions target "performance surety" driven by direct and root causal patterns of personnel errors and inadequate procedures or policies





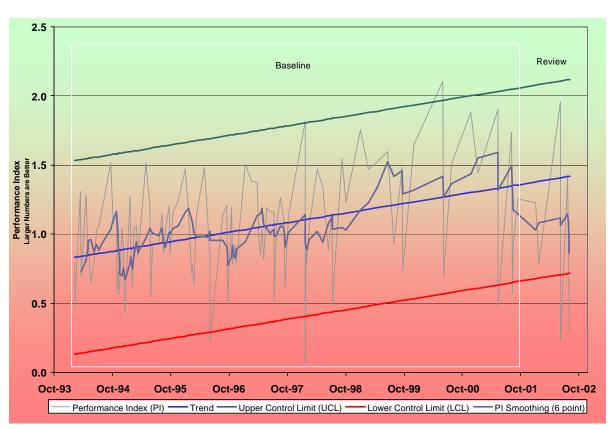
C Division Occurrences

FY2002





C Occurrence Performance



C PI Control Chart (1/94 to 10/02)

• 124 total events severity weighted 2, 3, or 4

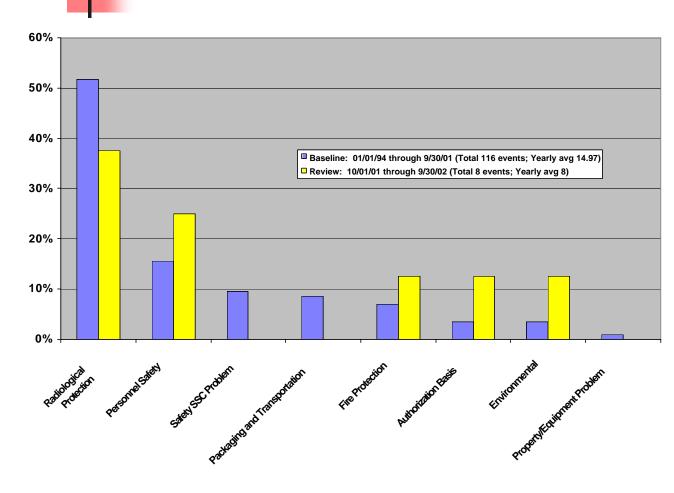
• Baseline: 116 events

• Review: 8 events

- Improving performance during baseline period
- Static performance during review period

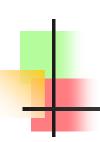


Type Distribution of C Occurrences

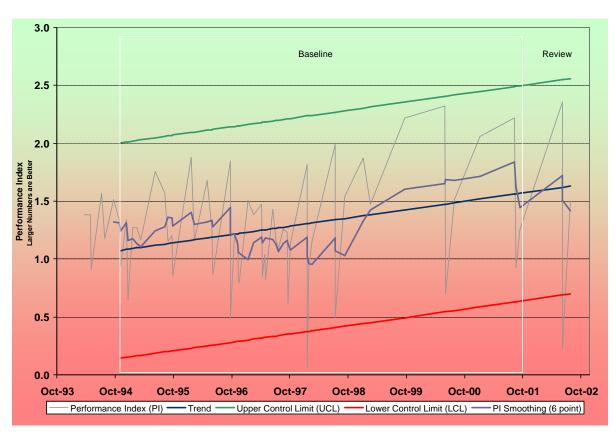


Occurrences by Type Baseline vs. Review

- Radiological Protection predominant type in both baseline and review periods—52% and 38% respectively
- Increase of Personnel Safety from 16% of baseline to 25% of review period
- Increase of Fire Protection, Authorization Basis, and Environmental in review period



C Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/02)

• 63 total events severity weighted 2, 3, or 4

• Pre-Baseline: 8 events

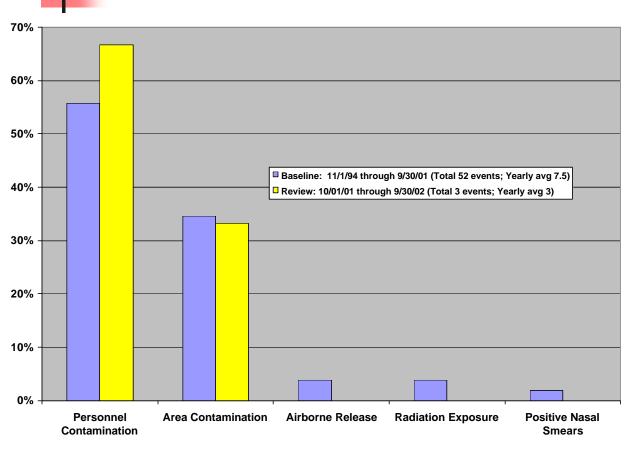
• Baseline: 52 events

• Review: 3 events

- Improving performance during baseline period
- Continued improving performance during review period—no further evaluation



Types of C Radiological Protection Occurrences

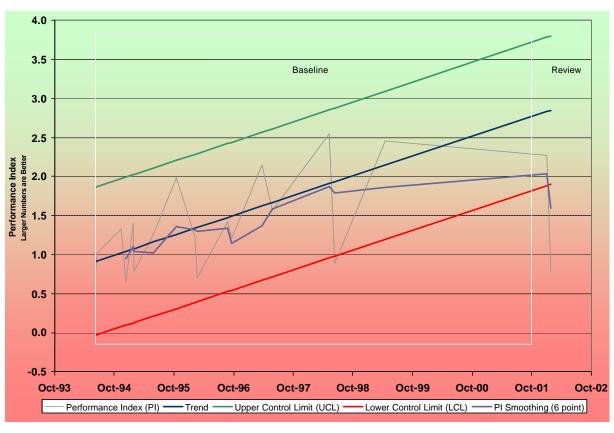


C Radiological
Protection Occurrences
by Type
Baseline vs. Review

- Personnel contamination predominant type for baseline and review— 56% and 67% respectively
- Area contamination static at approximately 35% for baseline and review
- Drop-off in Airborne Release, Radiation
 Exposure, and Positive Nasal Smear incidents



C Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/02)

• 20 total events severity weighted 2, 3, or 4

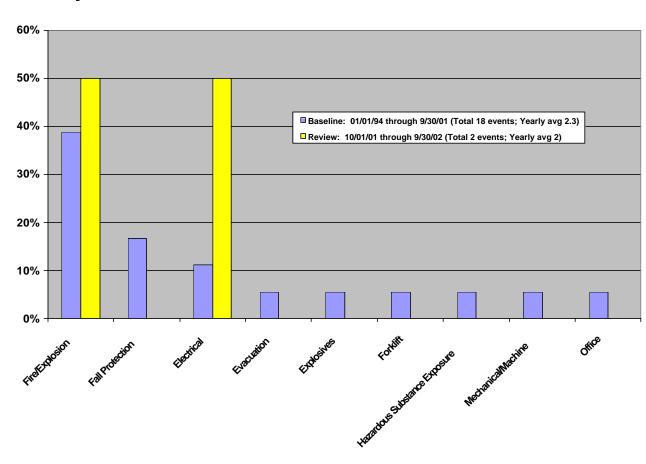
• Baseline: 18 events

• Review: 2 events

- Improving performance during baseline period
- Static performance during review period



Types of C Personnel Safety Occurrences



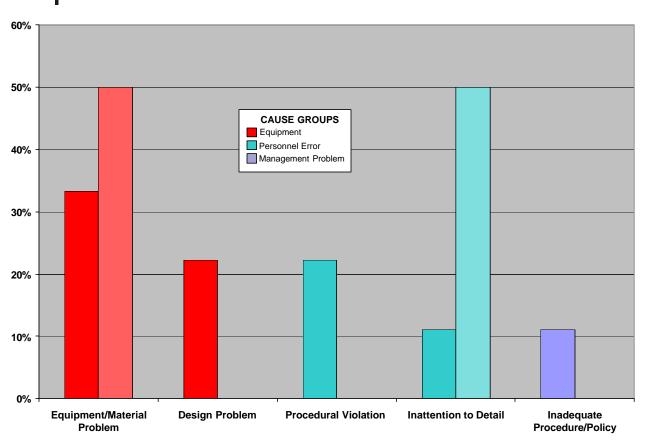
C Personnel Safety
Occurrences by Type
Baseline vs. Review

- Fire/Explosion predominant type for both baseline and review—39% and 50% respectively
- Increase in percentage of Electrical in review period (1 event)
- Drop-off in percentage of other types of personnel safety events for review period





Direct Causes of C Selected Personnel Safety Occurrences



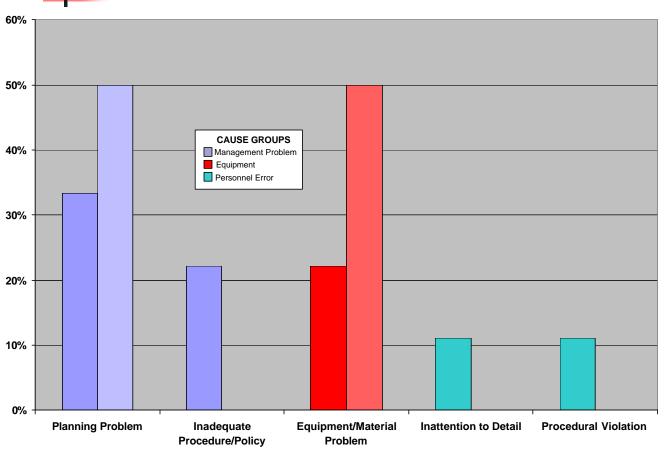
Direct Causes of Fire/Explosion & Electrical Occurrences Baseline vs. Review

- Principal baseline direct causes are Equipment
 Problems and Personnel Error—
 55% and 33% respectively
- Equipment
 Problems and
 Personnel Error
 remain principal
 direct causes for
 review period





Root Causes of C Selected Personnel Safety Occurrences



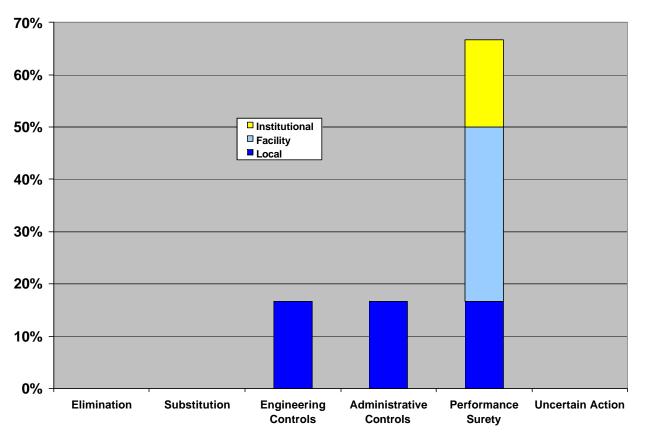
Root Causes of Fire/Explosion & Electrical Occurrences Baseline vs. Review

- Management and Equipment
 Problems are principal root causes in baseline and review period
- Disappearance of Personnel Errorrelated root causes in review period





Profile of C Corrective Actions for Selected Personnel Safety Events

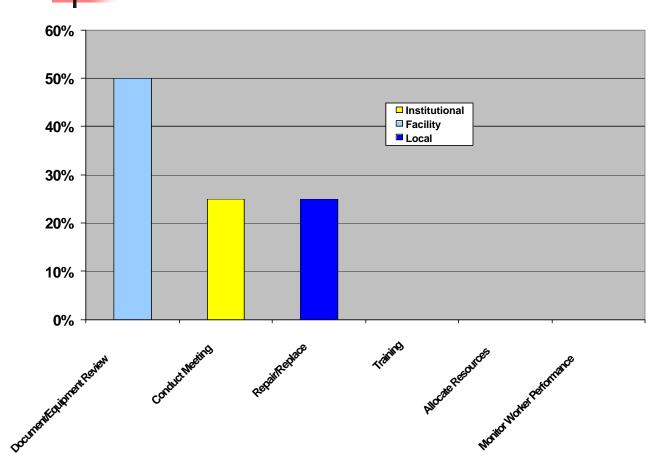


Corrective Actions for Fire/Explosion & Electrical Occurrences (10/01/99 to 10/02)

- No actions target eliminating or substituting for lesser hazard
- About 17% specify new or modified engineering barriers
- About 83% of all actions target procedural changes or "performance surety" driven by causal patterns of personnel errors and inadequate procedures



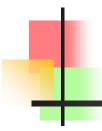
C Performance Surety Actions for Selected Personnel Safety Events



Performance Surety
Actions for
Fire/Explosion &
Electrical Occurrences
(10/01/99 to Present)

- 50% of actions involve Document/Equipment reviews, and 25% involve local repairs of equipment—matching predominance of Equipment Problems in direct and root causes
- 25% of actions involve meetings at institutional level
- Absence of training, resource allocation, and monitoring of worker performance

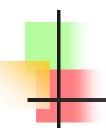




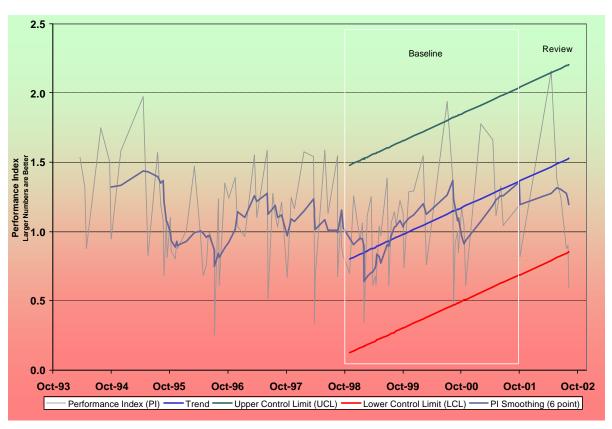
LANSCE Division Occurrences

FY2002





LANSCE Occurrence Performance



LANSCE PI Control Chart (1/94 to 10/02)

• 110 events severity weighted 2, 3, or 4

• Pre-Baseline: 60 events

• Baseline: 42 events

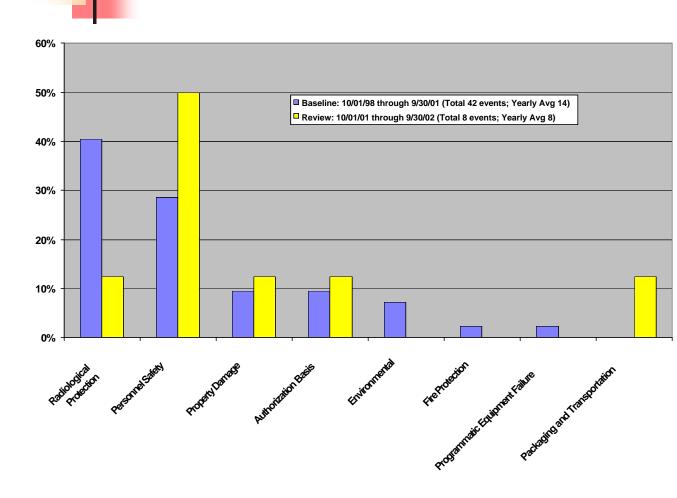
• Review: 8 events

• Improving performance since 1998

• Static performance during review period



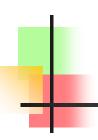
Type Distribution of LANSCE Occurrences



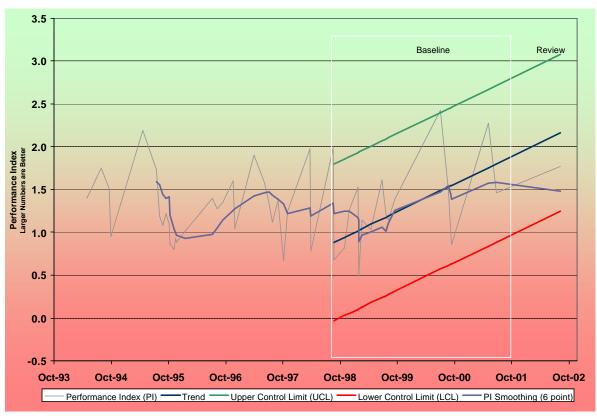
Occurrences by Type Baseline vs. Review

- Radiological
 Protection shows
 significant
 percentage decrease
 for review period—
 from 40% to 13%
- Increase in percentage of Personnel Safety events—from about 30% to 50%
- Static performance on authorization basis and property damage





LANSCE Radiological Protection Occurrence Performance



Radiological Protection Control Chart (10/99 to 10/02)

• 50 events severity weighted 2, 3, or 4

• Pre-Baseline: 31 events

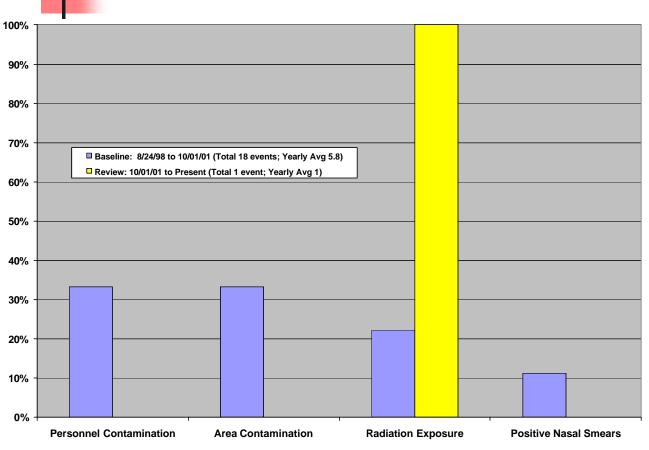
• Baseline: 18 events

• Review: 1 event

- Improving PI performance during baseline
- Continued improving performance during review period—no further evaluation



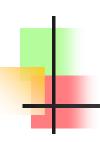
Types of LANSCE Radiological Protection Occurrences



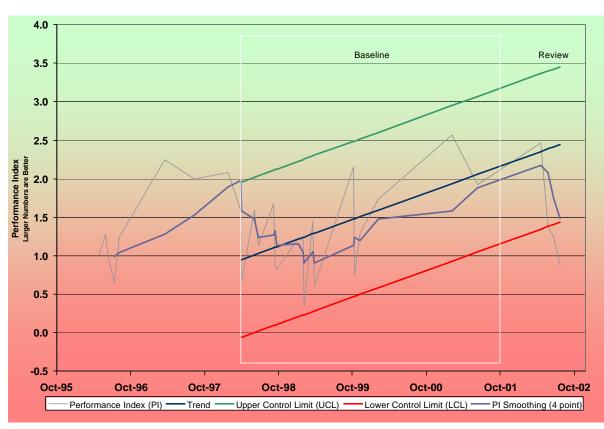
LANSCE Radiological
Occurrences by Type
Baseline vs. Review

- Radiation Exposure accounts for 100% of radiological occurrences for review period—only 1 event
- Disappearance of other predominant types of historical radiological occurrences





LANSCE Personnel Safety Occurrence Performance



Personnel Safety Control Chart (10/95 to 10/02)

• 31 events severity weighted 2, 3, or 4

• Pre-Baseline: 9 events

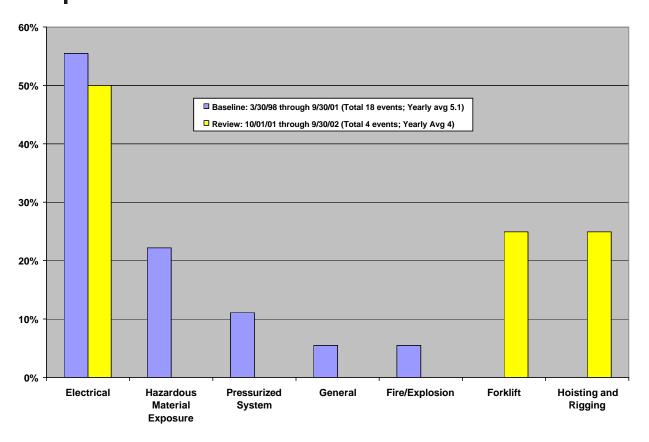
• Baseline: 18 events

Review: 4 events

- Improving performance during baseline
- Static performance during review period



Types of LANSCE Personnel Safety Occurrences



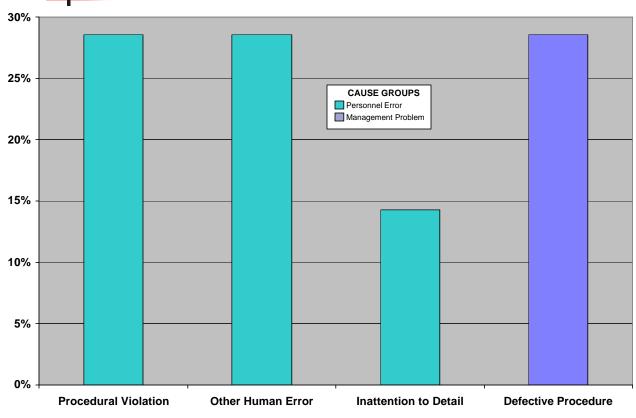
LANSCE Personnel Safety Occurrences by Type Baseline vs. Review

- Electrical Safety accounts for approximately 50% of total for both baseline and review
- Emergence of Forklift and Hoisting and Rigging events
- Disappearance of other personnel safety types





Direct Causes of LANSCE Electrical Occurrences

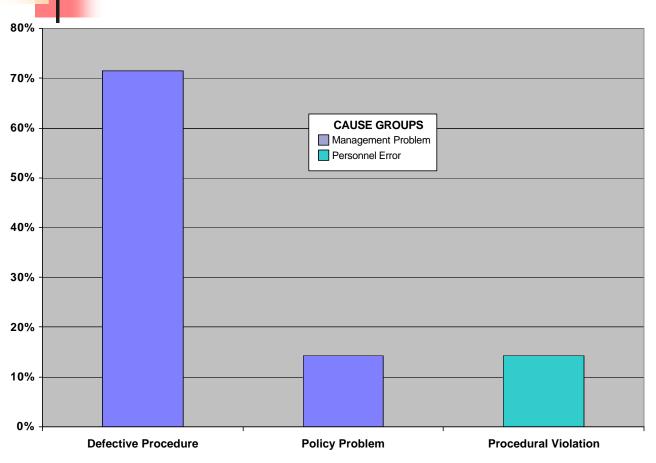


Direct Causes Baseline and Review

- Personnel Error predominant type of direct cause for LANSCE electrical occurrences—72% of total
- Defective
 Procedures are the sole management-related direct cause



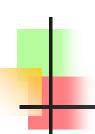
Root Causes of LANSCE Electrical Occurrences



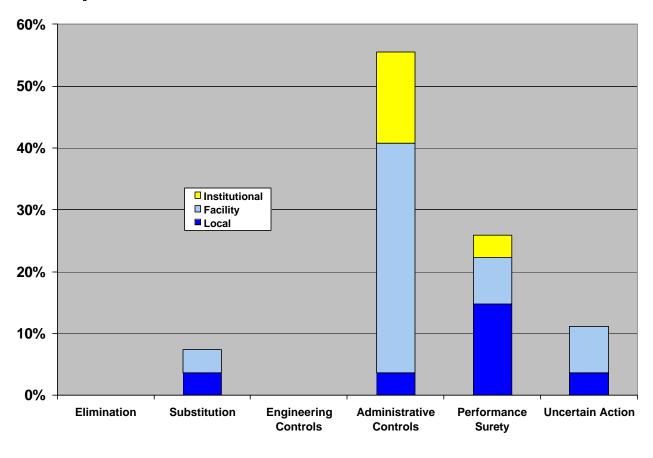
Root Causes Baseline vs. Review

- Procedural/policyrelated root causes are principal type for LANSCE electrical safety occurrences—86% of total
- Procedural violations are sole type of personnelerror related root cause





Profile of LANSCE Corrective Actions for Electrical Safety

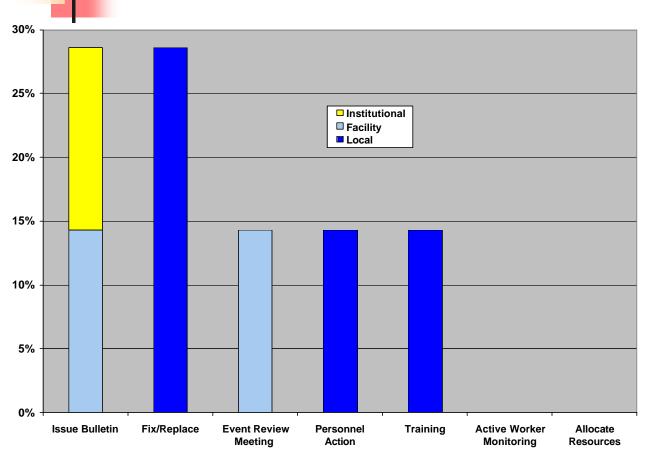


Corrective Actions (10/98 to 10/02)

- Less than 8% of actions target eliminating or substituting for lesser hazard
- No actions specify new or modified engineering barriers
- 19% of all actions targeted at institutional level
- Nearly 85% of all actions target procedural changes or "performance surety"—driven by root cause pattern of inadequate procedures or policies



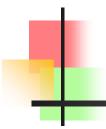
LANSCE Performance Surety Actions for Electrical Safety



Performance Surety Actions (10/01/98 to Present)

- More than 90% of performance surety actions involve reactive, one-time responses issuing memos, repairing broken equipment, event meetings, personnel action, etc.
- No actions involve active monitoring of worker performance or new allocation of resources

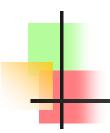




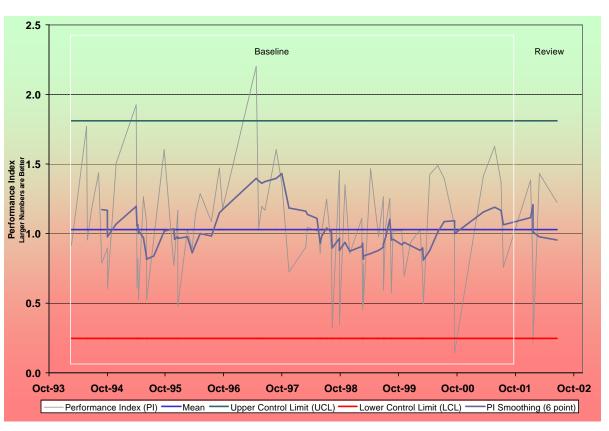
NIS Division Occurrences

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NIS Occurrence Performance



NIS PI Control Chart (1/94 to 10/02)

• 83 events severity weighted 2, 3, or 4

Baseline: 78 events

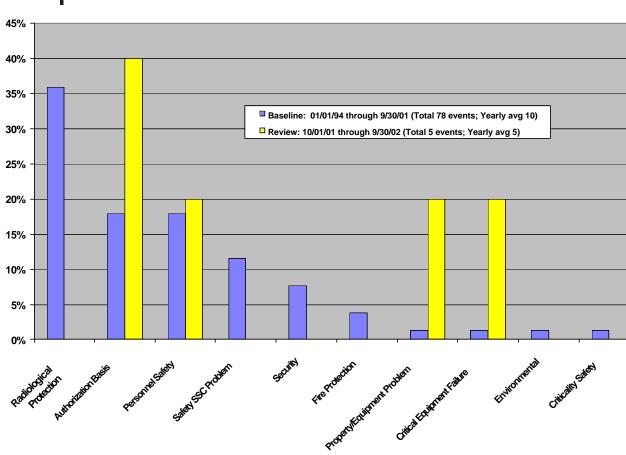
• Review: 5 events

 Static performance during baseline and review





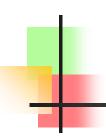
Type Distribution of NIS Occurrences



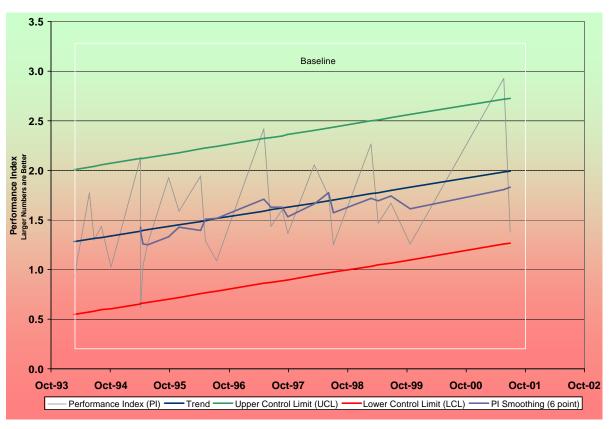
Occurrences by Type Baseline vs. Review

- Disappearance of historical radiological protection events
- Increase in percentage of authorization basis occurrences from 17% to 40% in review period
- Increase in percentage of Personnel Safety and Property and Critical Equipment Failures





NIS Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/2)

• 28 events severity weighted 2 or 3

• Baseline: 28 events

• Review: 0 events

- Improving performance during baseline period
- Continued improved performance during review period—no further evaluation





NIS Authorization Basis Occurrence Performance



Authorization Basis Control Chart (1/94 to 10/2)

• 16 events severity weighted 2 or 3

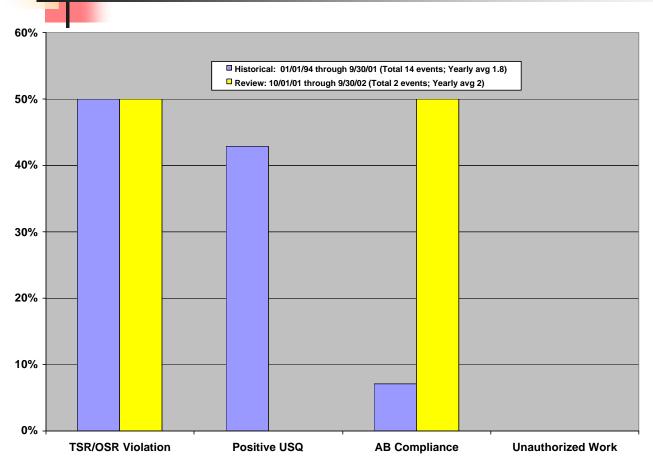
Baseline: 14 events

• Review: 2 events

 Static performance during baseline and review period



Types of NIS Authorization Basis Occurrences



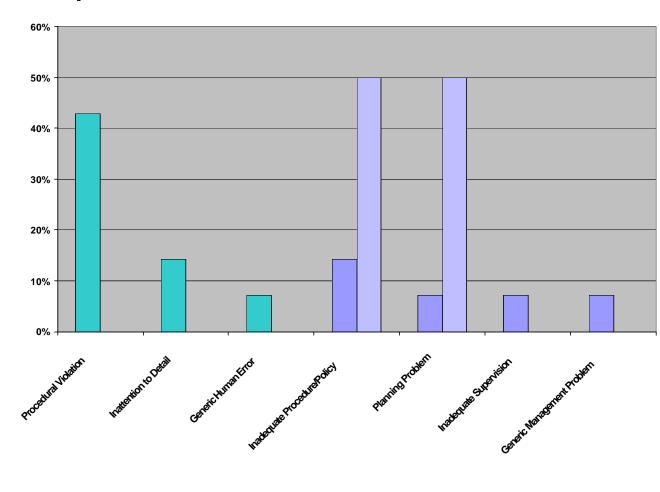
NIS AB Occurrences by Type Baseline vs. Review

- TSR/OSR violations the predominant type at 50% of both baseline and review periods
- Emergence of AB compliance during review period (1 event)





Direct Causes of NIS Authorization Basis Occurrences



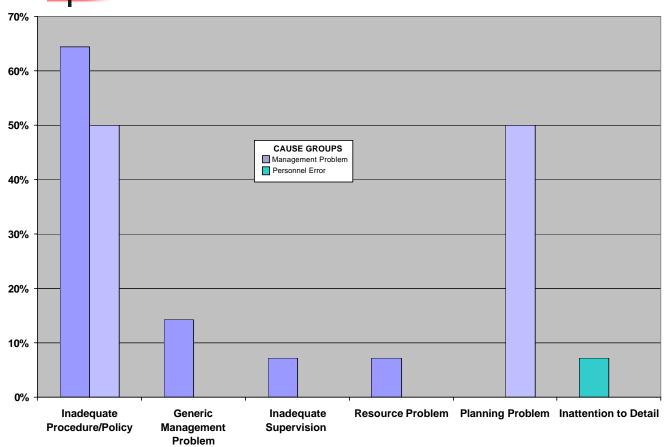
Direct Causes Baseline vs. Review

- Decrease in Personnel Errorrelated direct causes—64% in baseline to 0% in review period (2 events)
- Defective procedures and planning problems sole types of managementrelated direct causes in review period





Root Causes of NIS Authorization Basis Occurrences



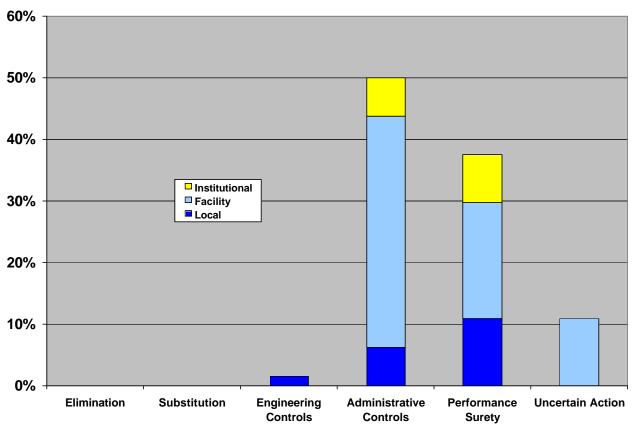
Root Causes Baseline vs. Review

- Management problems are predominant root cause for baseline and review—93% and 100% respectively
- Disappearance of procedural violations as root cause for review period





Profile of NIS Corrective Actions for Authorization Basis

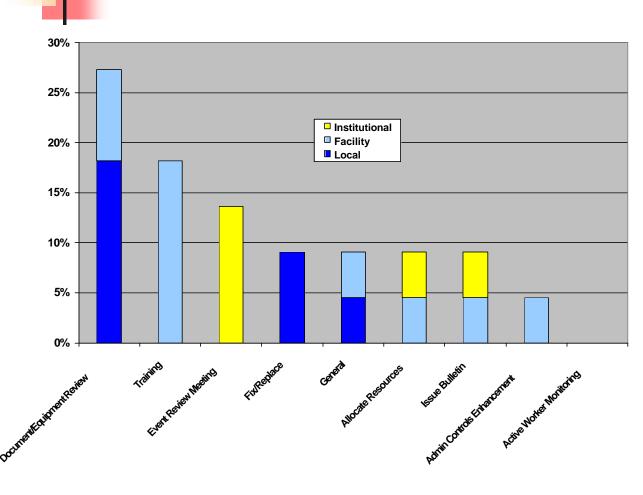


Corrective Actions (10/99 to 10/02)

- No actions target eliminating or substituting for lesser hazard
- About 2% of actions specify new or modified engineering barriers
- 14% of all actions targeted at institutional level
- Nearly 90% of all actions target procedural changes or "performance surety"—driven by causal pattern of inadequate procedures/ policies and planning problems



NIS Performance Surety Actions for Authorization Basis



Performance Surety Actions (10/01/99 to Present)

- Many performance surety actions involve reactive, one-time responses document/equipment reviews, training sessions, equipment repairs, etc.
- No actions involve active monitoring of worker performance





NIS Personnel Safety Occurrence Performance



Personnel Safety Control Chart (10/95 to 10/02)

• 15 events severity weighted 2, 3, or 4

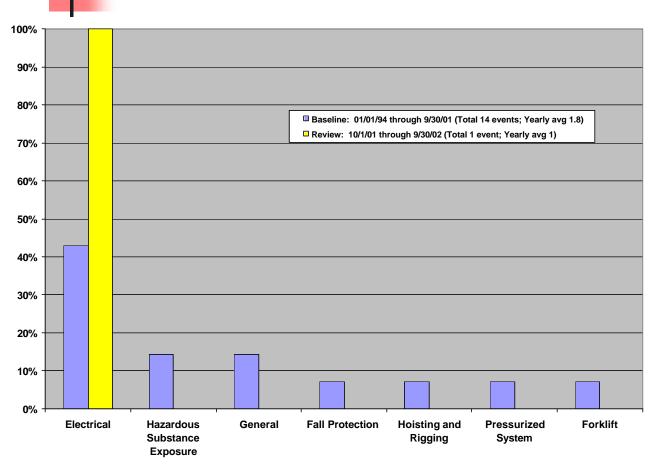
• Baseline: 14 events

• Review: 1 event

 Static performance during baseline and review



Types of NIS Personnel Safety Occurrences



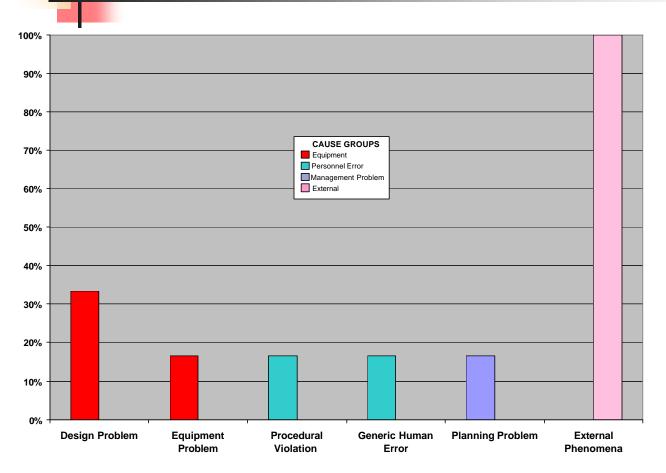
NIS Personnel Safety Occurrences by Type Baseline vs. Review

- Electrical Safety predominant type of Personnel Safety event for both baseline and review periods—100% of review period (1 event)
- Disappearance of other Personnel
 Safety types during review period





Direct Causes of NIS Electrical Occurrences



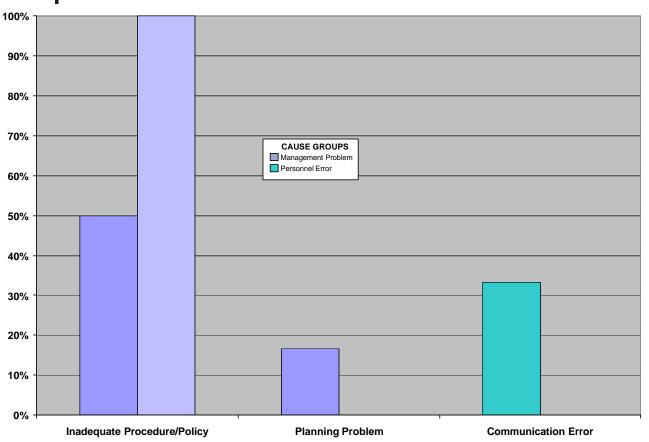
Direct Causes Baseline vs. Review

- Equipment Problems and Personnel Error are predominant direct causes for historical baseline period
- External phenomena predominant direct cause for review period (1 event)





Root Causes of NIS Electrical Occurrences



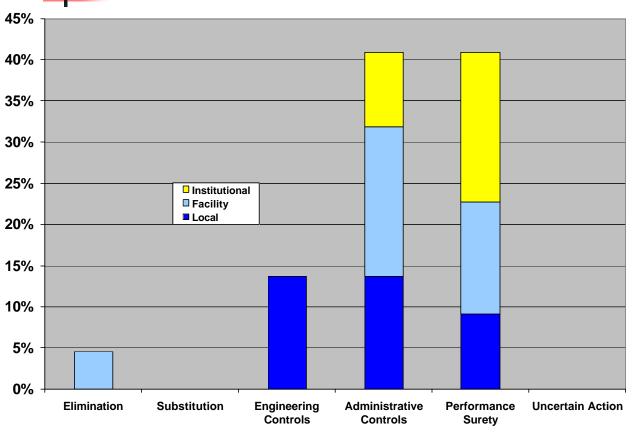
Root Causes Baseline vs. Review

- Management problems are predominant root cause for baseline and review—67% and 100% respectively
- Disappearance of personnel error as root cause for review period





Profile of NIS Corrective Actions for Electrical Safety

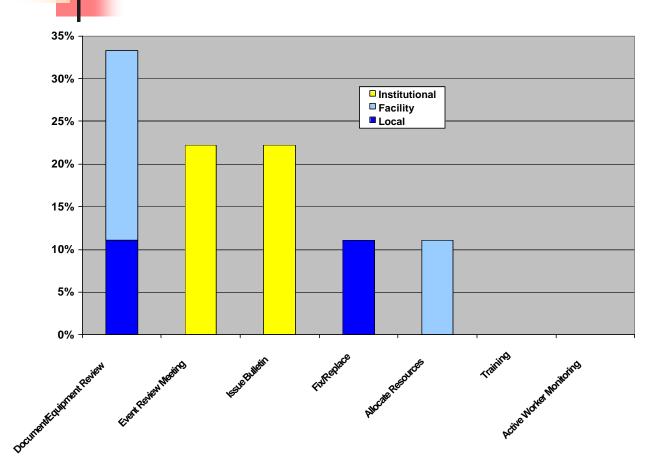


Corrective Actions (10/99 to 10/02)

- About 5% of actions target eliminating or substituting for lesser hazard
- About 14% of actions specify new or modified engineering barriers
- More than 80% of all actions target procedural changes or "performance surety"—driven by causal pattern of inadequate procedures/ policies and planning problems



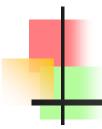
NIS Performance Surety Actions for Electrical Safety



Performance Surety Actions (10/01/99 to Present)

- Many performance surety actions involve reactive, one-time responses document/equipment reviews, event reviews, equipment repairs, etc.
- No actions involve training or active monitoring of worker performance





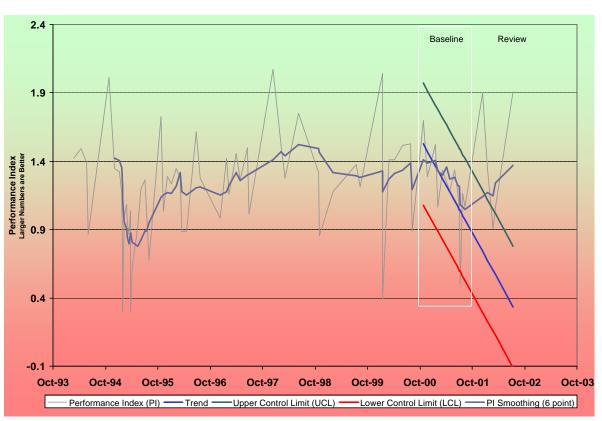
DX Division Occurrences

FY2002





DX Occurrence Performance



DX PI Control Chart (1/94 to 10/02)

• 75 events severity weighted 2, 3, or 4

• Pre-Baseline: 56 events

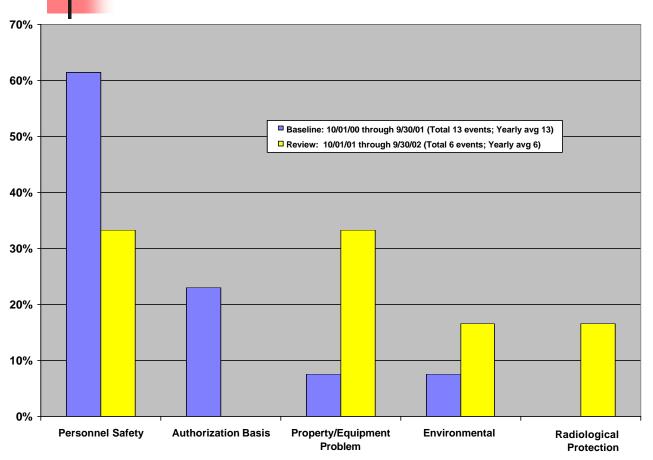
• Baseline: 13 events

· Review: 6 events

- Declining performance during baseline
- Marked performance improvement during review period



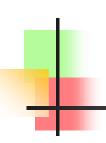




Occurrences by Type Baseline vs. Review

- Predominance of personnel safety events in baseline and review—62% and 33% respectively
- Decrease in percentage of authorization basis occurrences for review period from 22% to 0%
- Increase in percentage of Property Equipment Problems (2 events)





DX Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/2)

• 45 events severity weighted 2, 3, or 4

• Pre-Baseline: 28 events

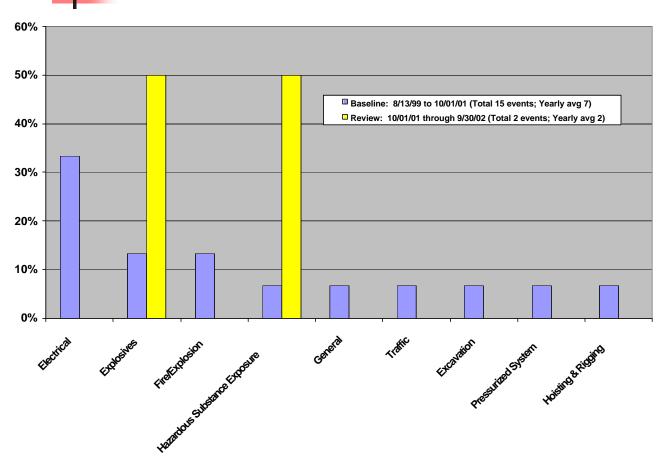
• Baseline: 15 events

· Review: 2 events

- Declining performance during baseline period
- Improving performance during review period—no further evaluation



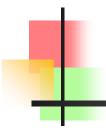
Types of DX Personnel Safety Occurrences



DX Personnel Safety
Occurrences by Type
Baseline vs. Review

- Disappearance of predominant Electrical Safety type during review period
- Explosives and Hazardous Substance Exposure events during review period (1 event each)

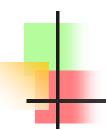




MST Division Occurrences

FY2002





MST Occurrence Performance



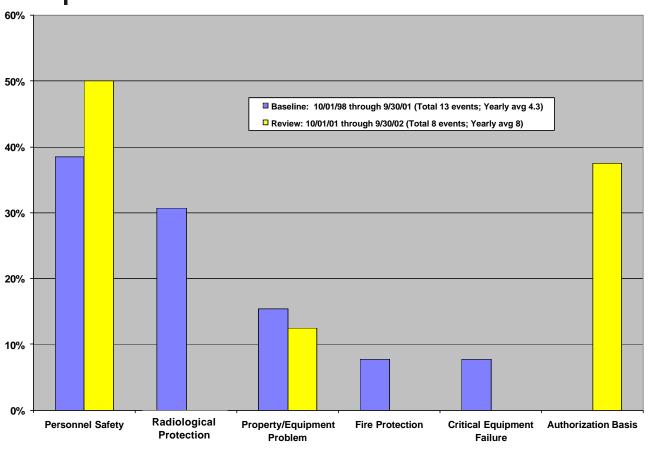
MST PI Control Chart (1/94 to 10/02)

- 45 events severity weighted 2 or 3
 - · Historical: 24 events
 - Baseline: 13 events
 - Review: 8 events
- Declining performance during baseline
- Static performance during review period





Type Distribution of MST Occurrences



Occurrences by Type Baseline vs. Review

- Predominance of Personnel Safety events in baseline and review—38% and 50% respectively
- Decrease of other types of events— Radiological Protection,
 Property/Equipment,
 Fire Protection,
 Critical Equipment
- Emergence of Authorization Basis events in review period



MST Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/2)

• 17 events severity weighted 2 or 3

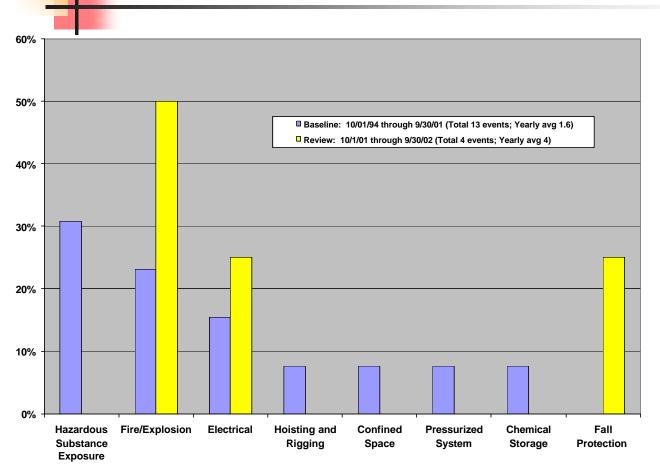
Baseline: 13 events

• Review: 4 events

 Static performance during baseline and review periods



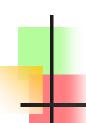
Types of MST Personnel Safety Occurrences



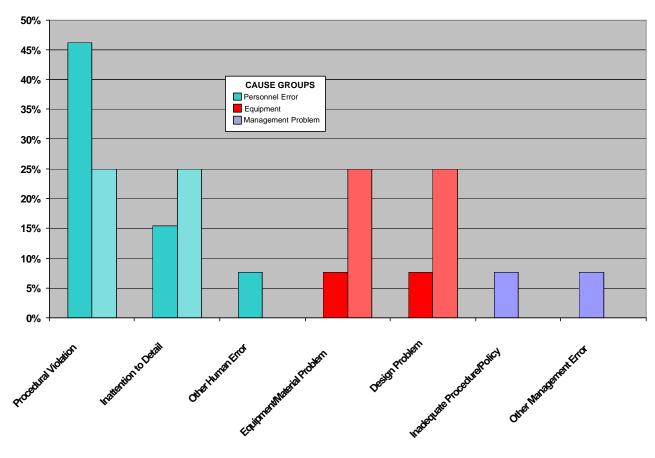
MST Personnel Safety Occurrences by Type Baseline vs. Review

- Disappearance of predominant historical type Hazardous Substance Exposure during review period
- Increase of Fire/ Explosion, Electrical, and Fall Protection types for review period





Direct Causes of MST Personnel Safety Occurrences

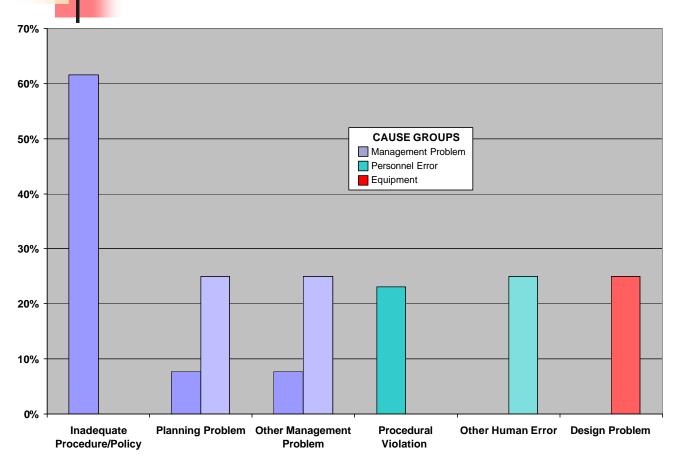


Direct Causes Baseline vs. Review

- Personnel Error principal direct cause for baseline and review periods—about 70% and 50% respectively
- Increase in Equipment-related direct causes—from 16% to 50%
- Disappearance of Managementrelated direct causes for review period



Root Causes of MST Personnel Safety Occurrences



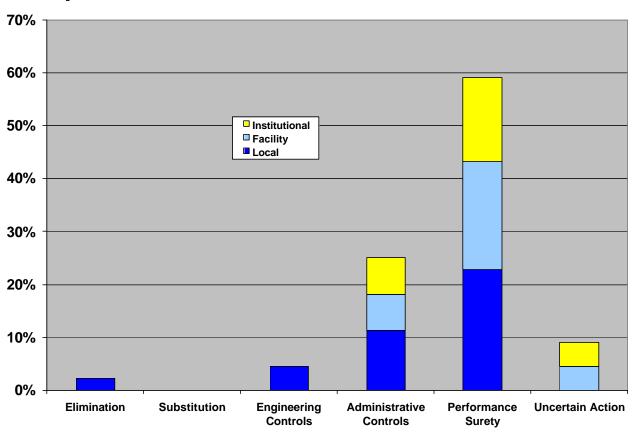
Root Causes Baseline vs. Review

- Management
 Problems are
 principal root
 causes in baseline
 and review period—
 78% and 50%
 respectively
- Personnel Error root cause static performance—23% and 25% respectively
- Emergence of Equipment Problem root cause in review period





Profile of MST Corrective Actions for Personnel Safety Events



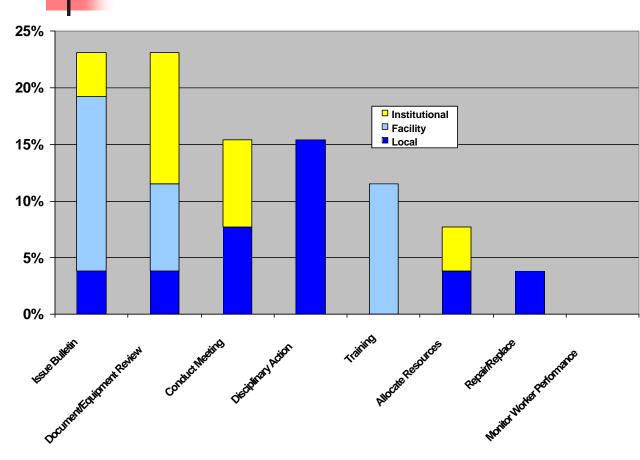
Corrective Actions (10/01/99 to 10/02)

- 2% of actions target eliminating or substituting for lesser hazard
- About 5% specify new or modified engineering barriers
- About 85% of all actions target procedural changes or "performance surety" driven by causal patterns of personnel errors and inadequate procedures





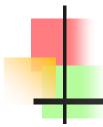
MST Performance Surety Actions for Personnel Safety Events



Performance Surety Actions (10/01/99 to Present)

- Actions primarily involve reactive, onetime responses conducting document/equipment reviews, issuing bulletins, event meetings, and disciplinary actions
- 28% of actions targeted at institutional level
- Absence of active monitoring of worker performance

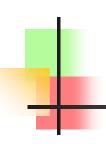




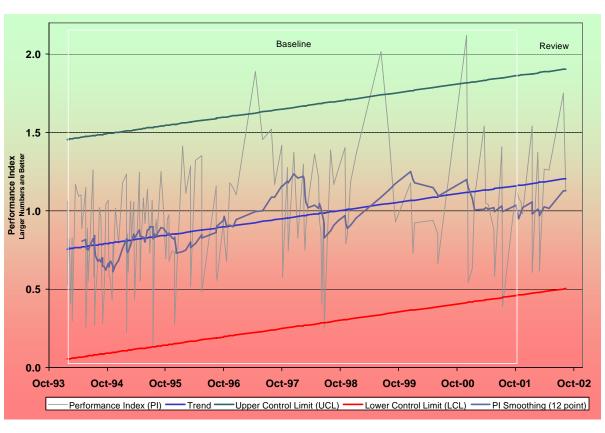
Small Division Occurrences

FY2002





LANL Small Division Occurrence Performance



Small Division PI Control Chart (1/94 to 10/02)

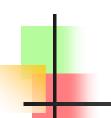
• 155 events severity weighted 2, 3, or 4

• Baseline: 142 events

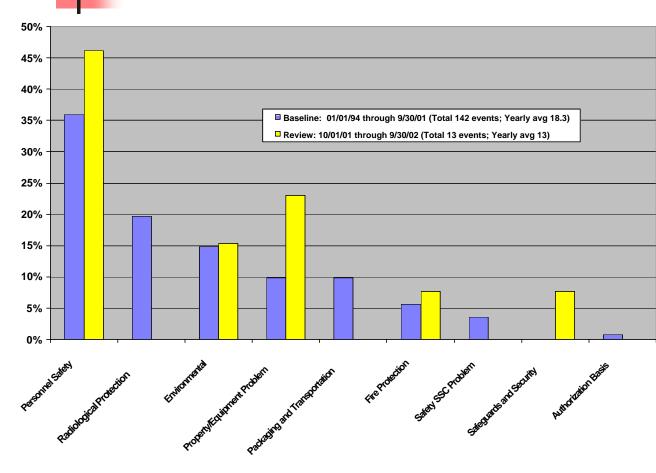
• Review: 13 events

- Improving performance during baseline
- Improving performance during review period





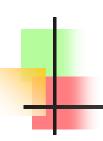
Type Distribution of Small Division Occurrences



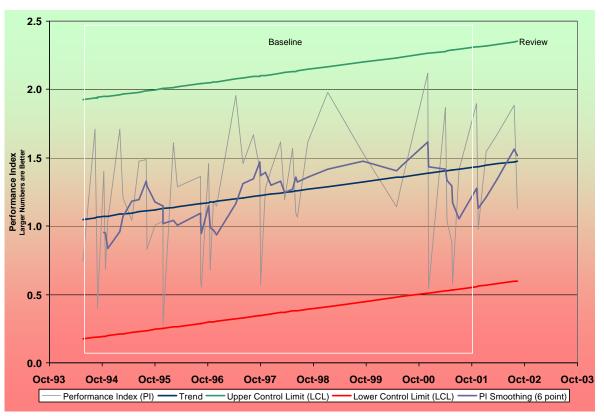
Occurrences by Type Baseline vs. Review

- Predominance of personnel safety events in baseline and review—36% and 46% respectively
- Disappearance of Radiological Protection and other types of Personnel Safety events
- Increase in percentage of Property/Equipment problems





Small Division Personnel Safety Occurrence Performance



Personnel Safety Control Chart (1/94 to 10/2)

• 57 events severity weighted 2, 3 or 4

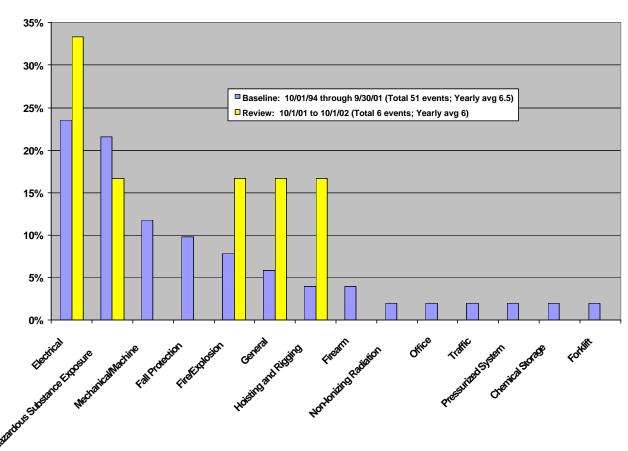
• Baseline: 51 events

• Review: 6 events

 Improving performance during baseline and review periods—no further evaluation



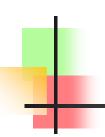
Types of Small Division Personnel Safety Occurrences



Small Division
Personnel Safety
Occurrences by Type
Baseline vs. Review

- Electrical Safety predominant in both baseline and review periods—24% and 33% respectively
- Increase of Fire/ Explosion, General, and Hoisting and Rigging types for review period





Small Division Radiological Protection Occurrence Performance



Radiological Protection Control Chart (1/94 to 10/2)

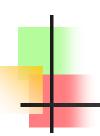
• 28 events severity weighted 2 or 3

· Baseline: 28 events

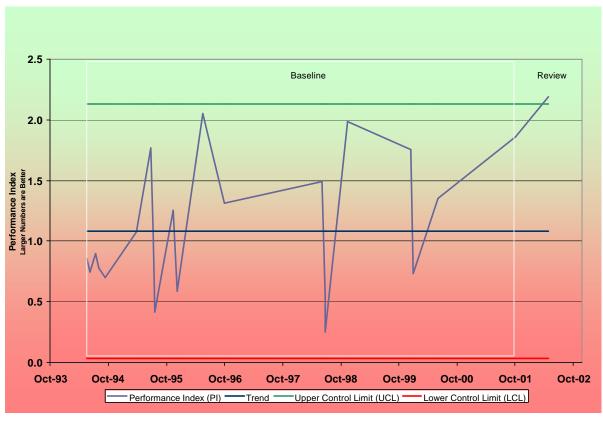
• Review: 0 events

- Improving performance during baseline period
- No radiological protection occurrences during review period—no further evaluation





Small Division Environmental Occurrence Performance



Environmental Control Chart (10/95 to 10/02)

• 23 events severity weighted 2, 3, or 4

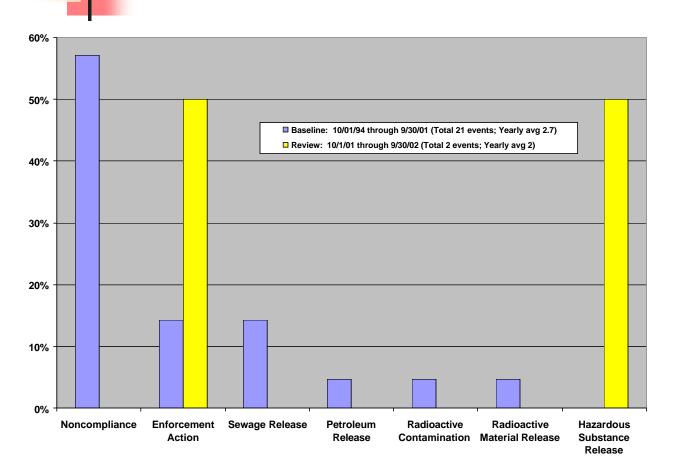
• Baseline: 21 events

• Review: 2 events

- Static performance during baseline
- Improving performance during review period—no further evaluation



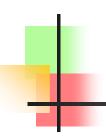
Types of Small Division Environmental Occurrences



Environmental
Occurrences by Type
Baseline vs. Review

- Disappearance of predominant historical type of Noncompliance for review period
- Increase in Enforcement Actions from 14% to 50% (1 event)
- Emergence of Hazardous Substance Release type (1 event)





Small Division Property/Equipment Problems Occurrence Performance



Property/Equipment
Problems Control Chart
(1/94 to 10/02)

 17 events severity weighted 2 or 4

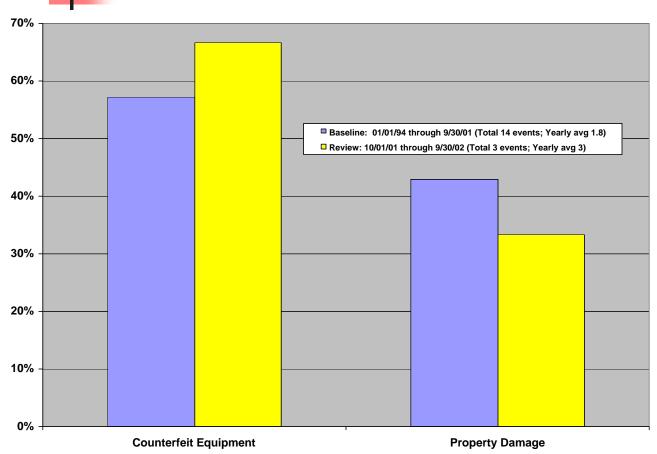
Baseline: 14 events

• Review: 3 events

• Static performance during baseline and review periods



Types of Small Division Property/Equipment Occurrences

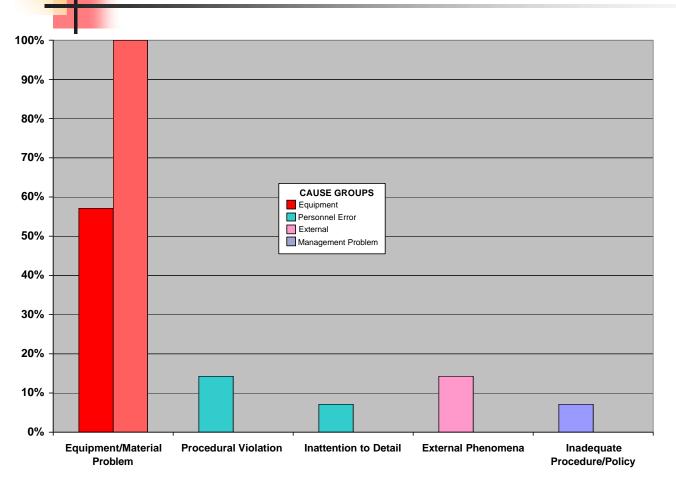


Property/Equipment
Occurrences by Type
Baseline vs. Review

- Static performance for Counterfeit Equipment and Property Damage occurrences
- Counterfeit
 Equipment increases
 from 57% in baseline
 to 67% in review
- Property damage decreases from 43% in baseline to 32% in review



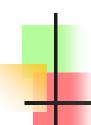
Direct Causes of Small Division Property/Equipment Problems



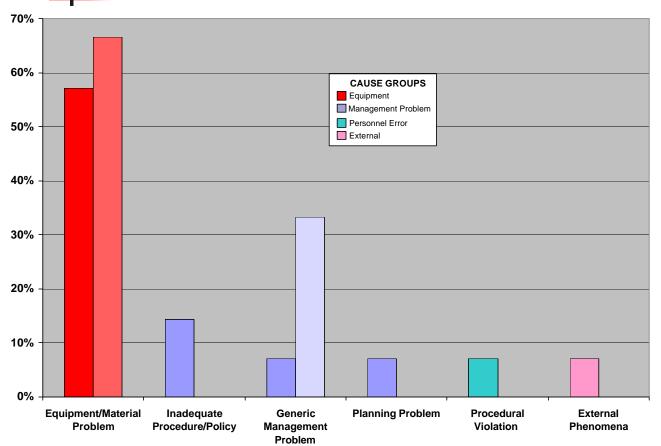
Direct Causes Baseline vs. Review

- Equipment Failure identified as direct cause in more than 50% of baseline and 100% of review period
- Disappearance of other types of direct causes for review period





Root Causes of Small Division Property/Equipment Problems



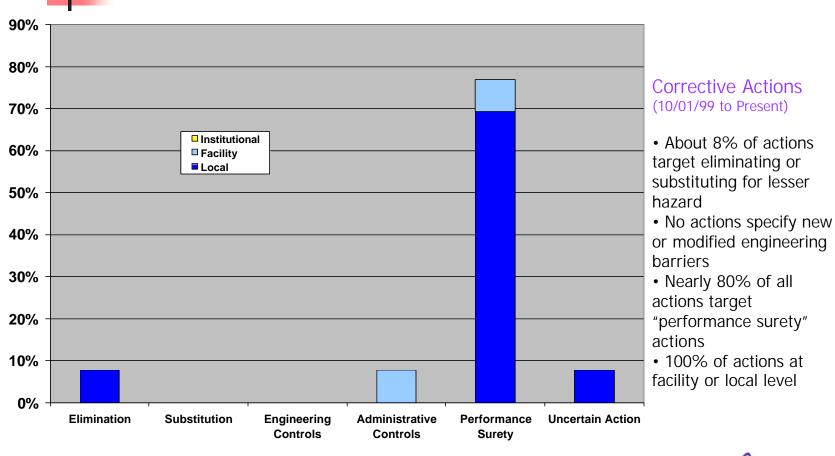
Root Causes Baseline vs. Review

- Equipment Failure identified as root cause in nearly 60% of baseline and 70% of review period—matching profile of direct causes
- Disappearance of other types of root causes for review period—with exception of Generic Management Problem



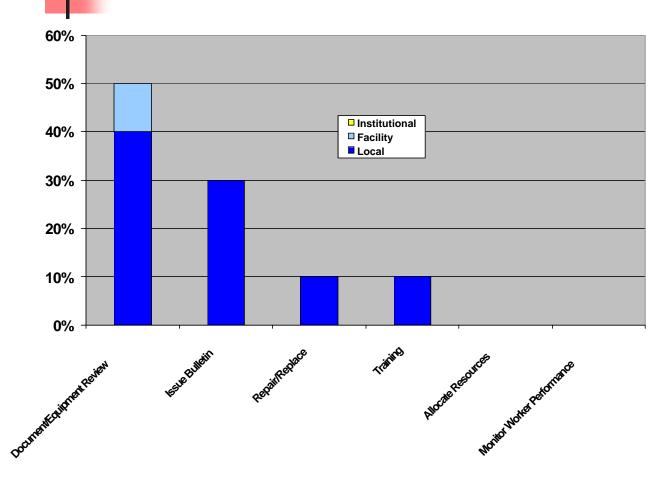


Profile of Corrective Actions for Small Division Property/Equipment Problems





Performance Surety Actions for Small Division Property/Equipment Problems



Performance Surety Actions (10/01/99 to Present)

- 100% of performance surety actions involve local or facility response to Property/Equipment problems—document or equipment reviews, issuance of bulletins, repairs, and training
- No actions targeted at institutional level
- No actions targeted at active worker monitoring





LANL Safety Function Review

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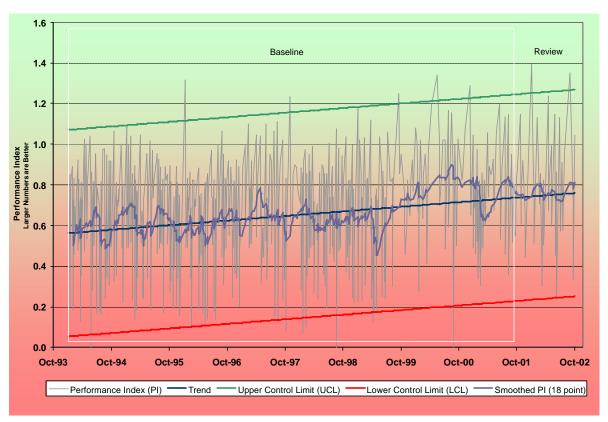
Radiological Protection Occurrences

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LANL Radiological Protection Occurrence Performance



Radiological Protection PI Control Chart (1/94 to 10/02)

• 638 total events severity weighted 2, 3, or 4

· Baseline: 600 events

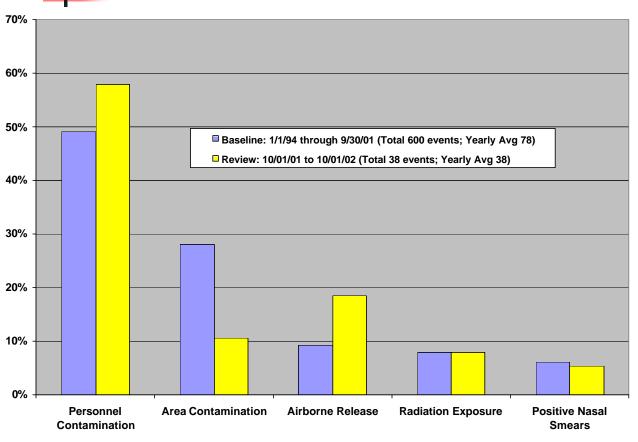
• Review: 38 events

- Improving performance during baseline
- Continuing improved performance for review period





Type Distribution of LANL Radiological Protection Occurrences



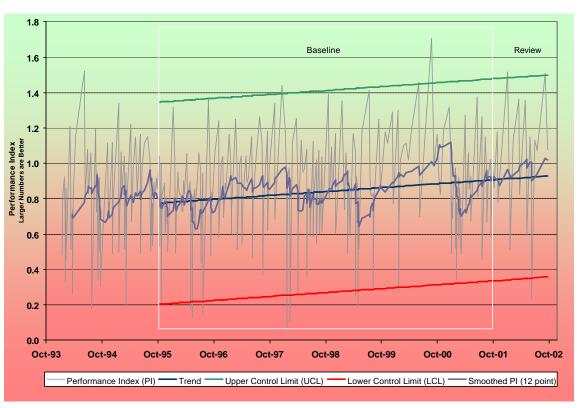
Radiological Protection Occurrences by Type Baseline vs. Review

- Personnel contamination events account for nearly 50% in baseline and 60% in review period
- Significant reduction in area contamination events
- Emergence of Airborne Release events as second leading type during review period





LANL Personnel Contamination Occurrence Performance



Personnel Contamination Control Chart (1/94 to 10/02)

• 316 total events severity weighted 2, 3, or 4

• Pre-Baseline: 71 events

· Baseline: 223 events

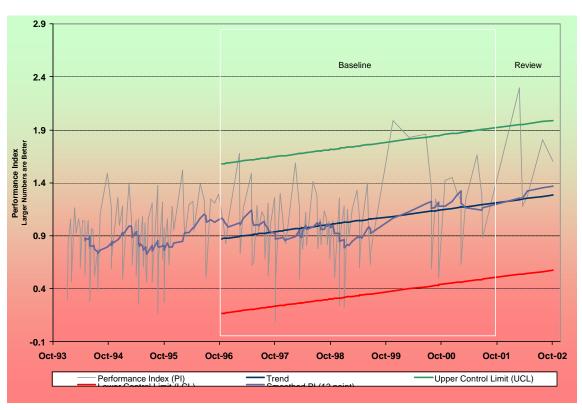
• Review: 22 events

- Overall PI improvement since 1994
- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation





LANL Area Contamination Occurrence Performance



Area Contamination Control Chart (1/94 to 10/02)

• 173 total events severity weighted 2, 3, or 4

• Pre-Baseline: 83 events

• Baseline: 85 events

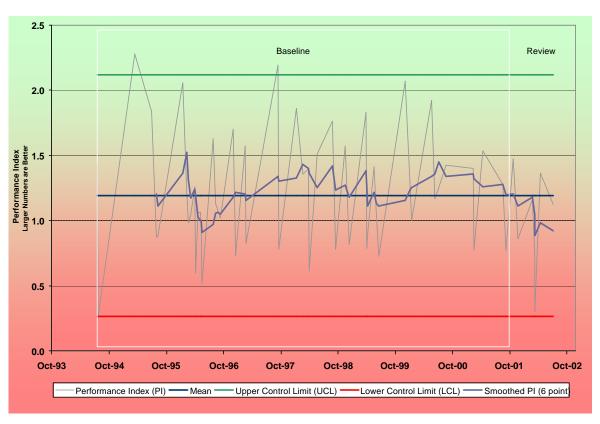
• Review: 5 events

- Overall PI improvement since 1994
- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation





LANL Airborne Release Occurrence Performance



Airborne Release Control Chart (1/94 to 10/02)

• 62 total events severity weighted 2, 3, or 4

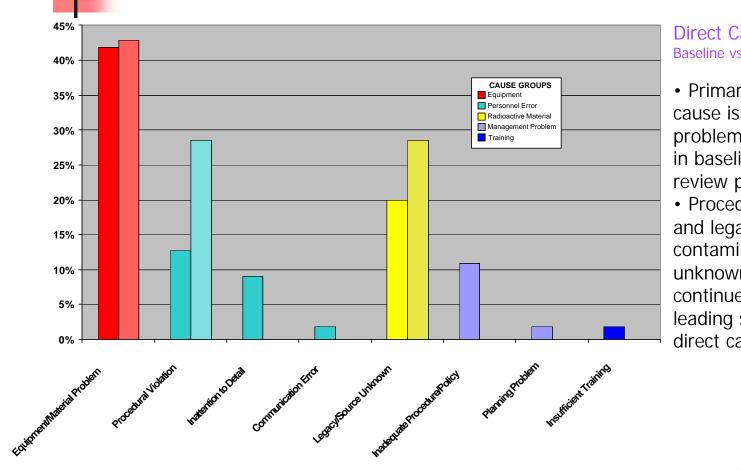
• Baseline: 55 events

• Review: 7 events

- Static performance during baseline and review periods
- Developing declining performance trend from 12/99 to present



Direct Causes of LANL Airborne Release Occurrences

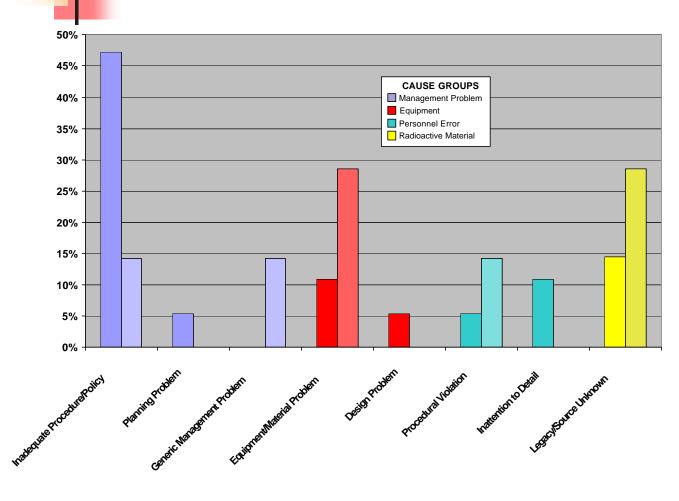


Direct Causes Baseline vs. Review

- Primary direct cause is equipment problem--over 40% in baseline and review periods
- Procedural violation and legacy contamination or unknown source continue to be leading secondary direct causes



Root Causes of LANL Airborne Release Occurrences

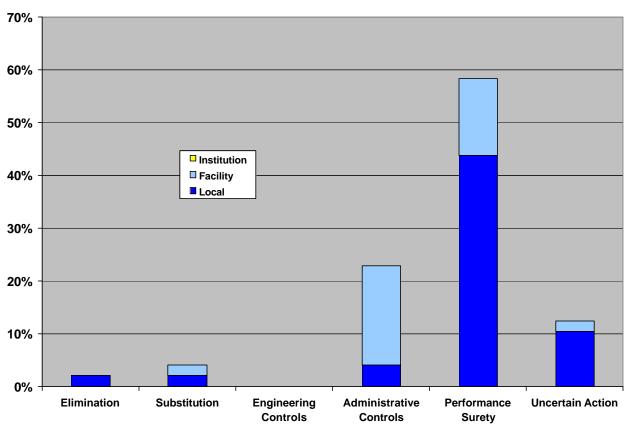


Root Causes Baseline vs. Review

- Managementrelated causes decreased sharply—from 56% in baseline to 17% in review
- Emergence of Equipment Problem and Legacy Contamination root causes—matching direct causes



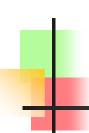




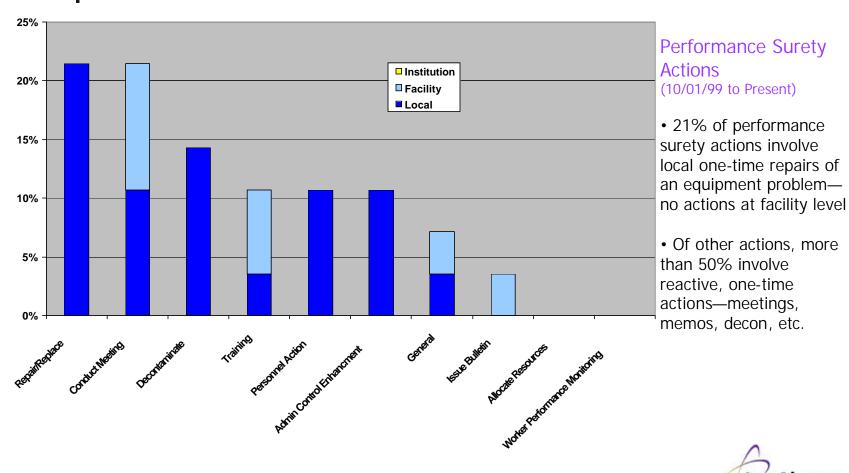
Corrective Actions (10/01/99 to Present)

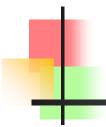
- Less than 7% of actions target eliminating or substituting for lesser hazard
- No actions specify new or modified engineering barriers
- Over 80% of all actions target procedural changes or "performance surety" actions
- 100% of actions at facility or local level





Performance Surety Actions for LANL Airborne Release Occurrences





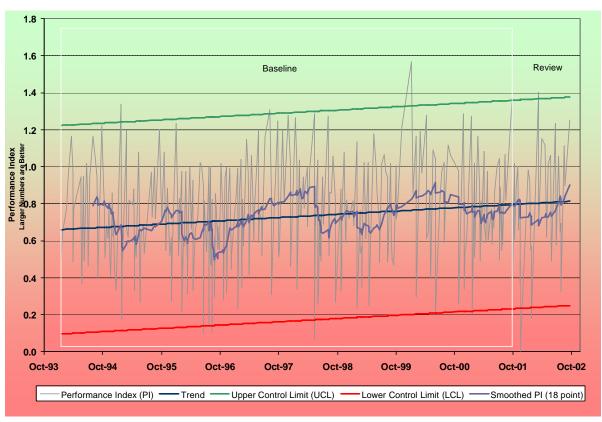
Personnel Safety Occurrences

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LANL Personnel Safety Occurrence Performance



Personnel Safety PI Control Chart (1/94 to 10/02)

• 357 total events severity weighted 2, 3, or 4

• Baseline: 323 events

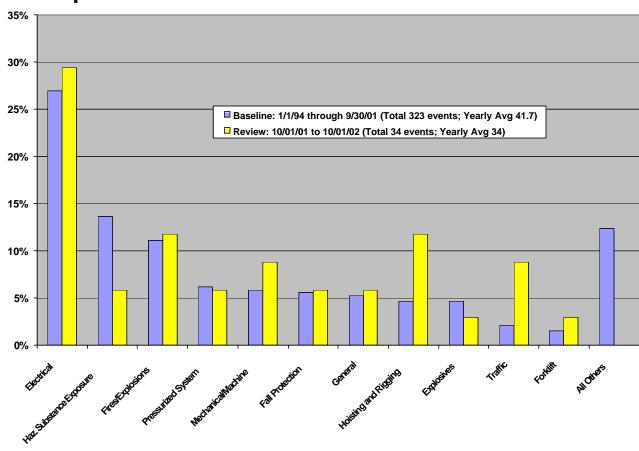
• Review: 34 events

- Improving performance during baseline
- Continuing improved performance for review period





Type Distribution of LANL Personnel Safety Occurrences



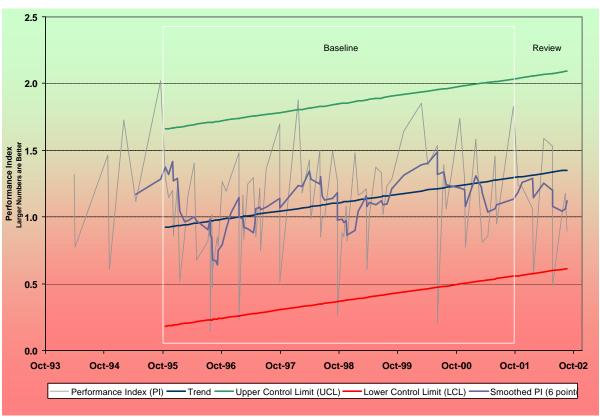
Personnel Safety
Occurrences by Type
Baseline vs. Review

- Electrical safety events are significant predominant type-over 25% in baseline and nearly 30% in review period
- Relatively uniform distribution of all remaining types during review and baseline collective performance review





LANL Electrical Safety Occurrence Performance



Electrical Safety Control Chart (1/94 to 10/02)

• 97 total events severity weighted 2, 3, or 4

• Pre-Baseline: 8 events

• Baseline: 79 events

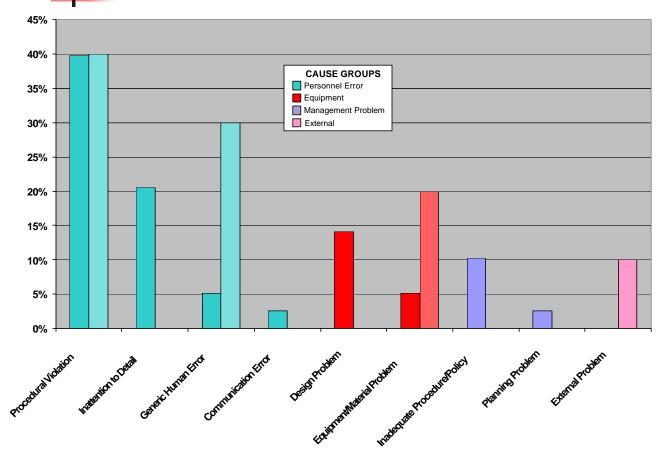
Review: 10 events

- Overall PI improvement since 1994
- Improving performance during baseline
- Static performance for review period





Direct Causes of LANL Electrical Safety Occurrences

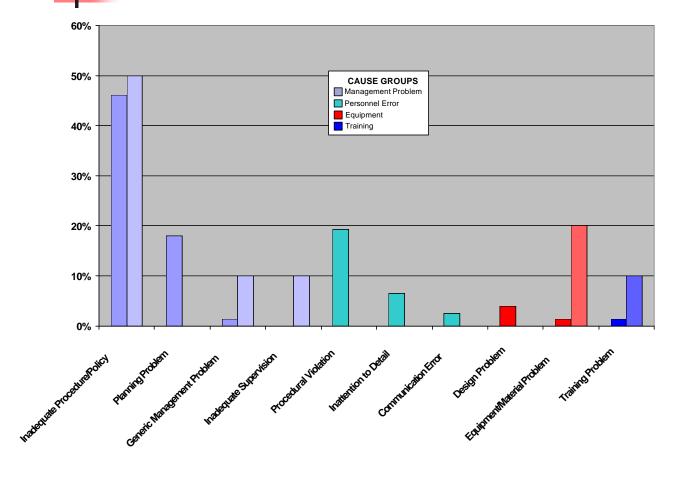


Direct Causes Baseline vs. Review

- Personnel Error is the direct cause of nearly 70% of all electrical safety events
- More than half of the personnel errors involve violations of procedure







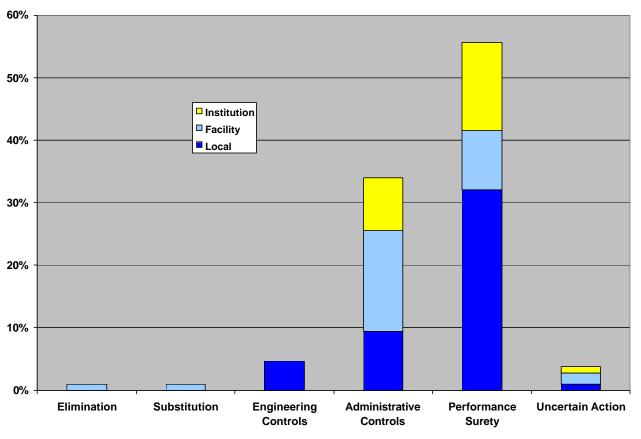
Root Causes Baseline vs. Review

- Primary root cause is inadequate procedures or policies—nearly 50% in baseline and review periods
- No personnel errors noted as root cause during review period





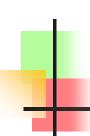
Profile of Corrective Actions for LANL Electrical Safety Occurrences



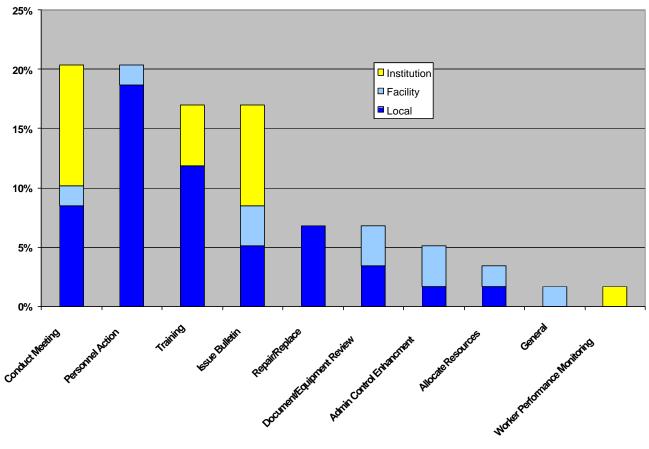
Corrective Actions (10/01/99 to Present)

- Less than 2% of actions target eliminating or substituting for lesser hazard
- Less than 5% specify new or modified engineering barriers
- Nearly 90% of all actions are administrative in nature—34% involve procedural changes and 56% "performance surety"
- Most actions at facility or local level





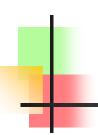
Performance Surety Actions for LANL Electrical Safety Occurrences



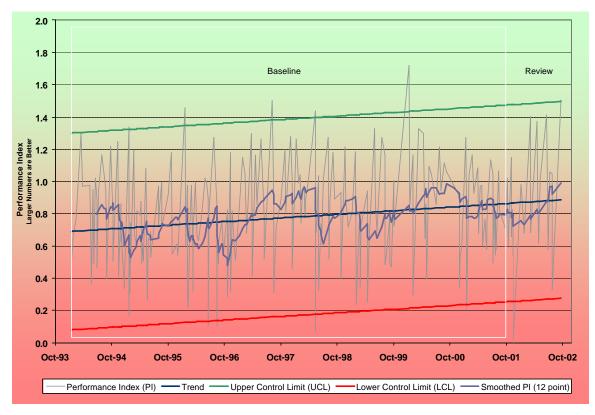
Performance Surety Actions (10/01/99 to Present)

- Over 88% of performance surety actions involve reactive, one-time actions meetings, bulletins, single training, equipment reviews, etc.
- Less than 2% involve active worker performance monitoring
- Most actions at local level





LANL Personnel Safety *Non-Electrical* Occurrence Performance



Personnel Safety *non-electrical* Control Chart (1/94 to 10/02)

 260 total events severity weighted 2, 3, or 4

• Baseline: 236 events

• Review: 24 events

- Overall PI improvement since 1994
- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation





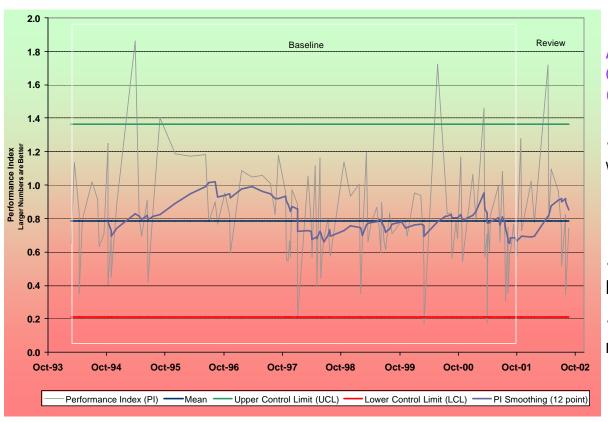
Authorization Basis Occurrences

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LANL Authorization Basis Occurrence Performance



Authorization Basis PI Control Chart (1/94 to 10/02)

• 129 total events severity weighted 2, 3, or 4

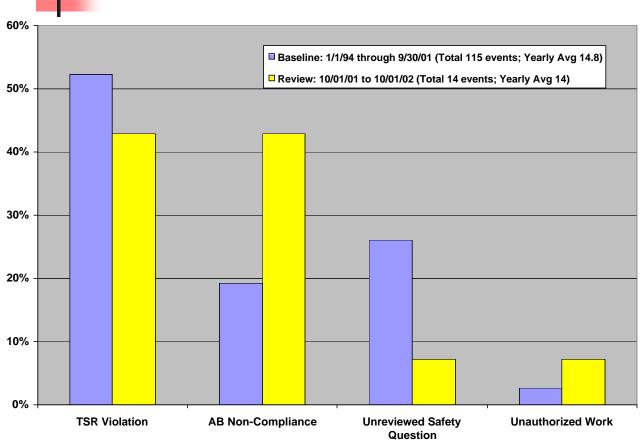
• Baseline: 115 events

• Review: 14 events

- Static performance during baseline
- Static performance for review period



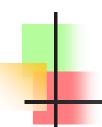
Type Distribution of LANL Authorization Basis Occurrences



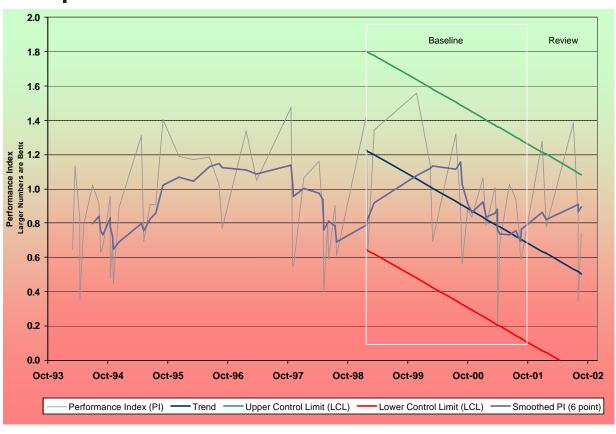
Authorization Basis
Occurrences by Type
Baseline vs. Review

- TSR Violations are predominant type over 50% in baseline and 40% in review
- Emergence of AB non-compliance events (not-TSR violations) as predominant type in review period





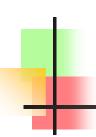
LANL TSR Violation Occurrence Performance



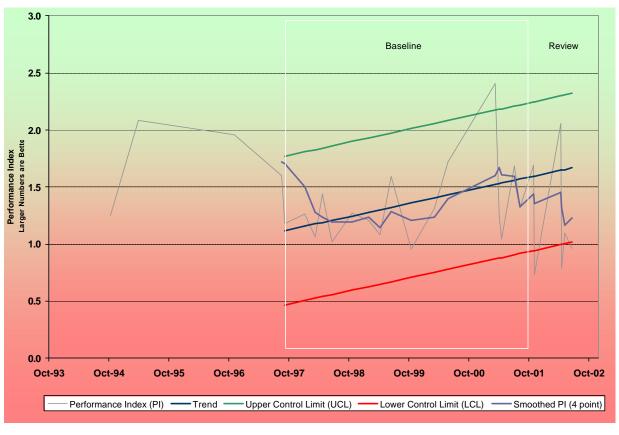
TSR Violation Control Chart (1/94 to 10/02)

- 66 total events severity weighted 2 or 3. No high severity (level 4) events
 - Pre-Baseline: 38 events
 - Baseline: 22 events
 - Review: 6 events
- Declining performance during baseline
- Improving performance for review period—no further evaluation





LANL AB Non-Compliance Occurrence Performance



AB Non-Compliance Control Chart (1/94 to 10/02)

• 28 total events severity weighted 2, 3, or 4.

• Pre-Baseline: 5 events

• Baseline: 18 events

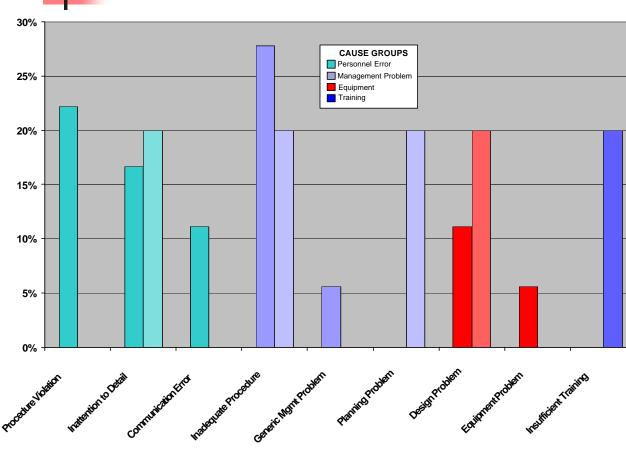
• Review: 5 events

- Improving performance during baseline
- Declining performance for review period





Direct Causes of LANL AB Non-Compliances

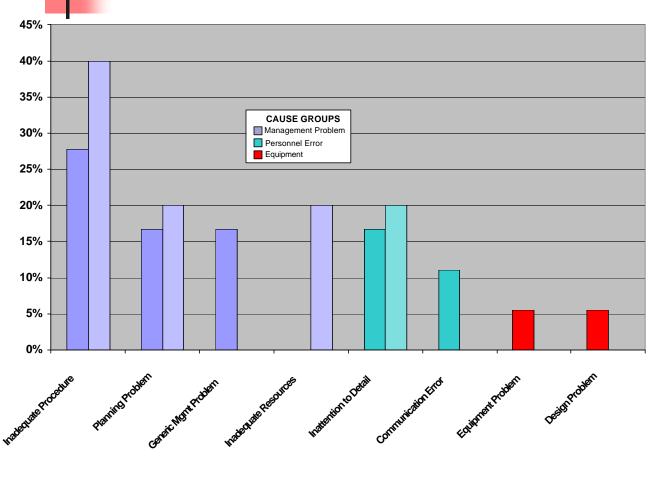


Direct Causes Baseline vs. Review

- Personnel Error and Inadequate
 Procedures were the primary direct causes in the baseline period
- Direct causes in review period continue to be relatively consistent with baseline



Root Causes of LANL AB Non-Compliances

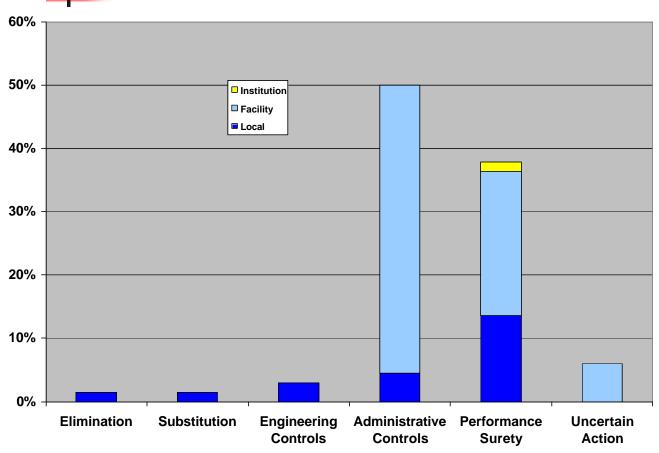


Root Causes
Baseline vs. Review

• Principal root causes for AB Non-Compliances relatively consistent from baseline to review periods -- Inadequate procedures, planning problems, and personnel errors





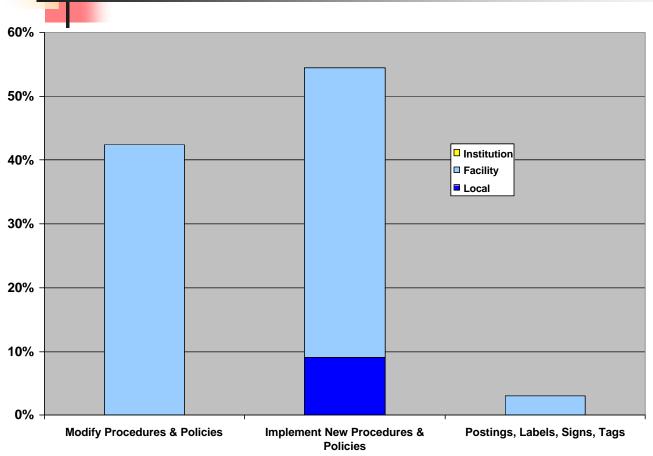


Corrective Actions (10/99 to Present)

- Over 85% of the corrective actions are administrative in nature—50% involve new or modified procedures with 38% being "performance surety" type actions
- Most actions at facility level
- Less than 2% of actions at institutional level



Administrative Control Actions for LANL AB Non-Compliances

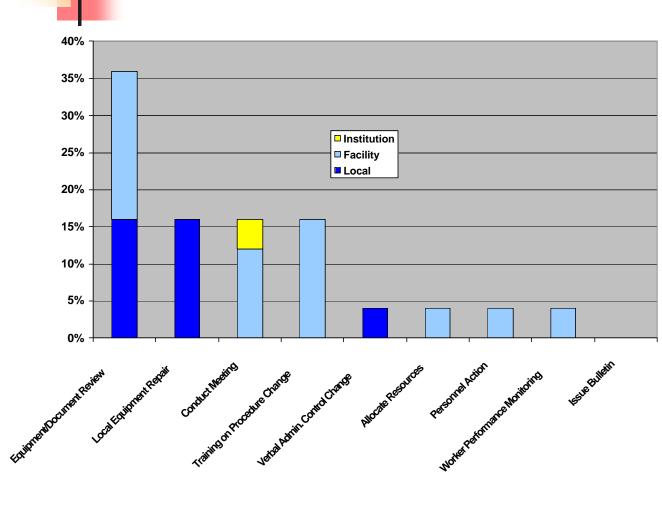


Administrative Control Actions (10/99 to Present)

- 54% of the administrative actions involve implementing new procedures and policies
- Nearly all actions at facility level
- No institutional administrative control actions



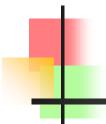
Performance Surety Actions for LANL AB Non-Compliances



Performance Surety Actions (1/12/98 to Present)

- Nearly 85% of performance surety actions involve reactive, one-time actions equipment reviews and repairs, meetings, and stand-alone training
- No institutional actions for equipment or document reviews
- 4% of the actions involving active worker performance monitoring





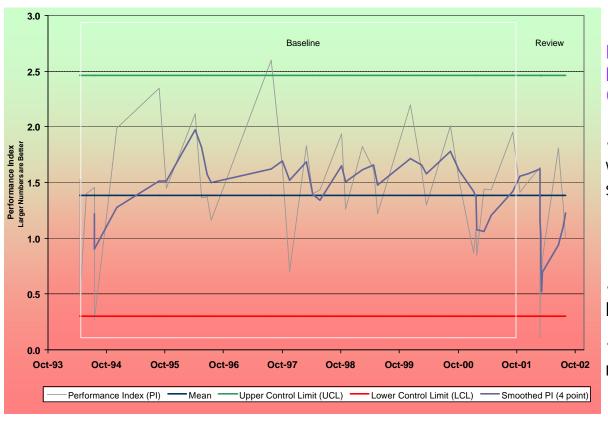
Property or Equipment Occurrences

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LANL Damaged or Counterfeit Property Occurrence Performance



Damaged/Counterfeit Property PI Control Chart (1/94 to 10/02)

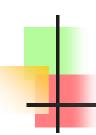
• 46 total events severity weighted 2 or 4. No severity level 3 events.

· Baseline: 35 events

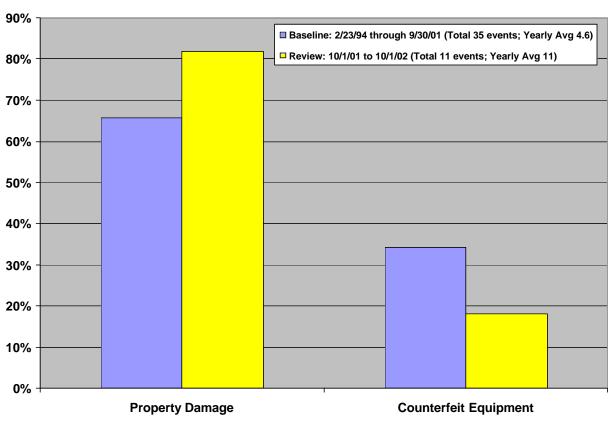
Review: 11 events

- Static performance during baseline
- Declining performance for review period





Type Distribution of LANL Damaged or Counterfeit Property Occurrences

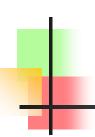


Damaged or Counterfeit Property Occurrences by Type

Baseline vs. Review

- Property Damage is the predominant type over 60% in baseline to over 80% in review
- Review to focus on Property Damage events





LANL Property Damage Occurrence Performance



Property Damage Control Chart (1/94 to 10/02)

• 32 total events severity weighted 2 or 4

Pre-Baseline: 9 events

• Baseline: 15 events

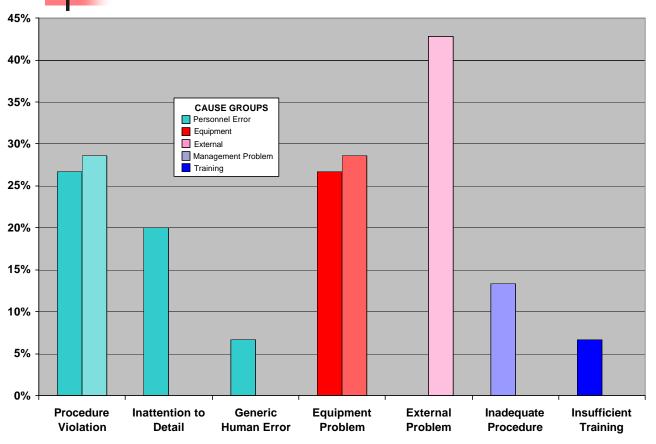
• Review: 8 events

- Declining performance during baseline
- Continued declining performance for review period





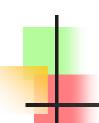
Direct Causes of LANL Property Damage Occurrences



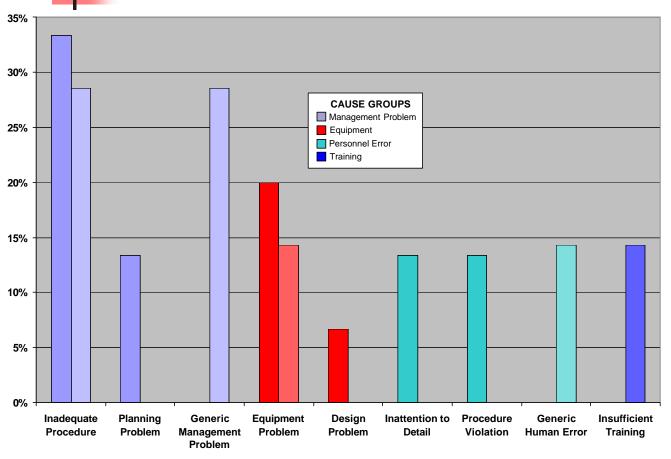
Direct Causes Baseline vs. Review

- Personnel Error and Equipment Problems are the primary direct causes in baseline and review
- Emergence of External Problem (i.e., weather) in review period





Root Causes of LANL Property Damage Occurrences

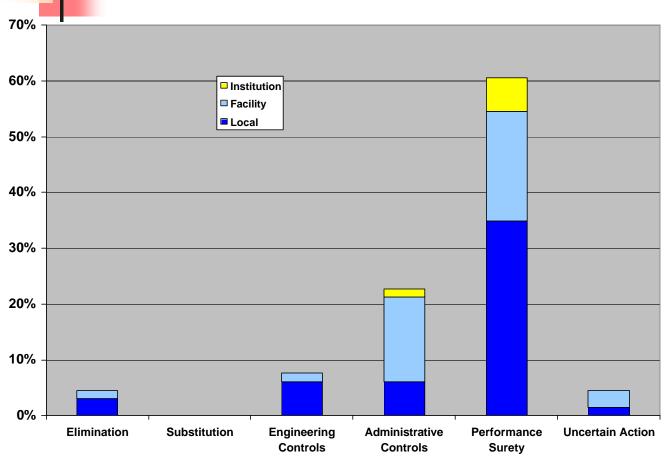


Root Causes Baseline vs. Review

- Primary root causes in baseline period are Inadequate Procedures and Equipment Problems
- Root causes in review period remain relatively consistent with baseline



Profile of Corrective Actions for LANL Property Damage Occurrences

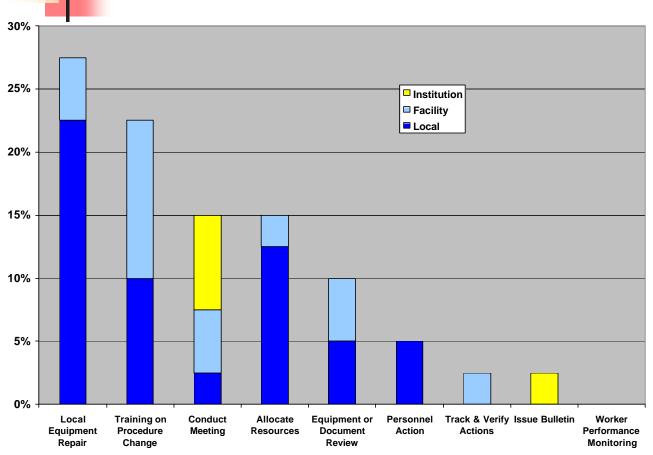


Corrective Actions (1/12/98 to Present)

- 84% of the corrective actions are administrative in nature—23% involve new or modified procedures with 61% being "performance surety" type actions
- Less than 8% of actions at institutional level



Performance Surety Actions for LANL Property Damage Occurrences



Performance Surety Actions (1/12/98 to Present)

- Over 80% of performance surety actions involve reactive, one-time actions—immediate equipment repairs, single training, meetings, reviews, etc.
- No equipment or document reviews performed at institutional level



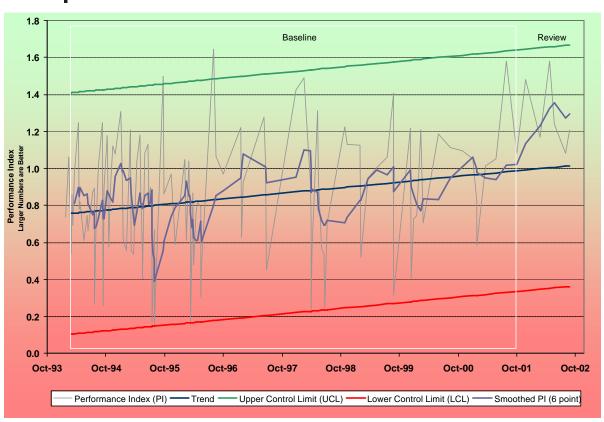
Environmental Protection Occurrences

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LANL Environmental Protection Occurrence Performance



Environmental Protection PI Control Chart (1/94 to 10/02)

• 121 total events severity weighted 2, 3, or 4

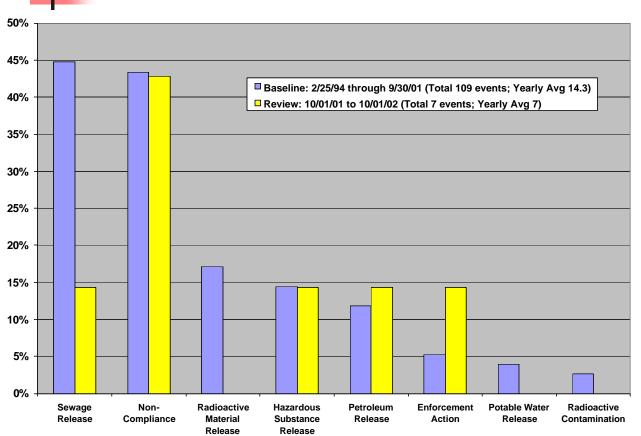
• Baseline: 109 events

• Review: 7 events

- Improving performance during baseline
- Improving performance for review period



Type Distribution of LANL Environmental Protection Occurrences



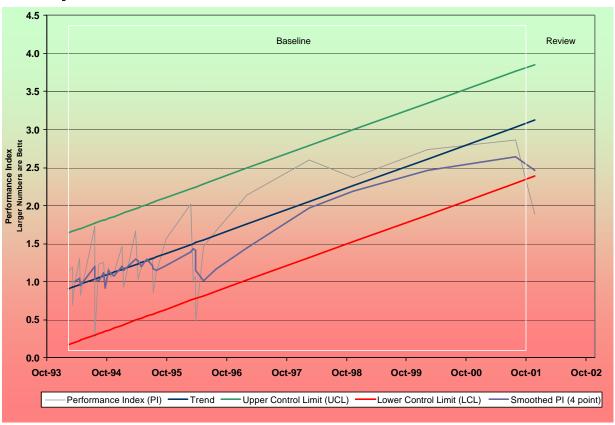
Environmental
Protection
Occurrences by Type
Baseline vs. Review

- Sewage Release and Environmental Non-Compliance are predominant types
- Significant reduction in predominant types from baseline to review periods





LANL Sewage Release Occurrence Performance



Sewage Release Control Chart (1/94 to 10/02)

• 37 total events severity weighted 2. No severity level 3 or 4 events.

· Baseline: 36 events

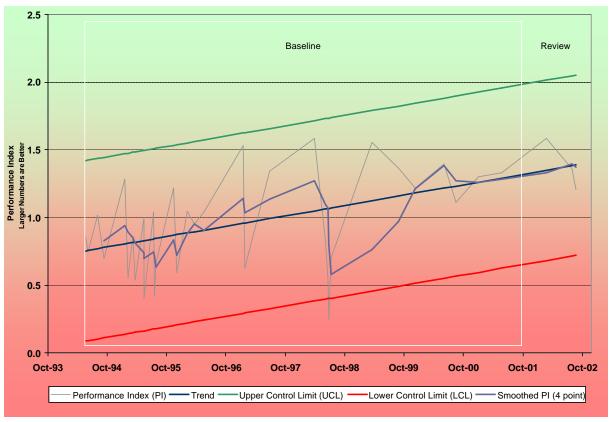
• Review: 1 event

- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation required





LANL Environmental Non-Compliance Occurrence Performance



Environmental Non-Compliance Control Chart (1/94 to 10/02)

• 37 total events severity weighted 2, 3, or 4.

• Baseline: 34 events

• Review: 3 events

- Improving performance during baseline
- Continuing improved performance for review period—no further evaluation required



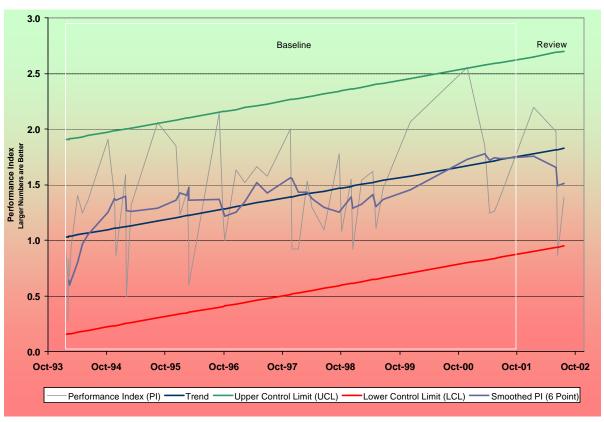
Fire Protection Occurrences

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LANL Fire Protection Occurrence Performance



Fire Protection PI Control Chart (1/94 to 10/02)

• 55 total events severity weighted 2, 3, or 4

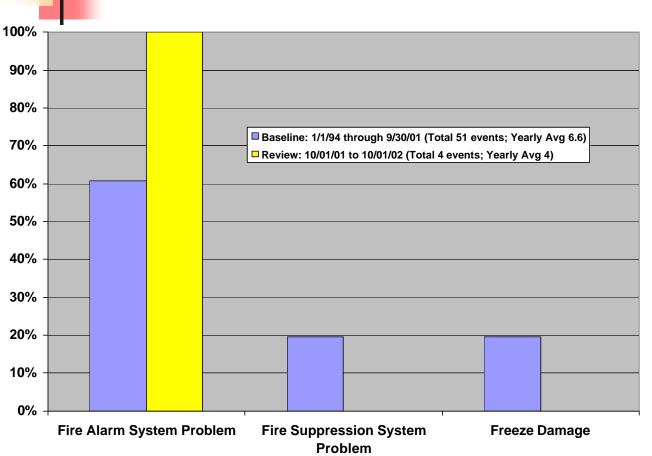
• Baseline: 51 events

• Review: 4 events

- Improving performance during baseline
- Static performance for review period



Type Distribution of LANL Fire Protection Occurrences



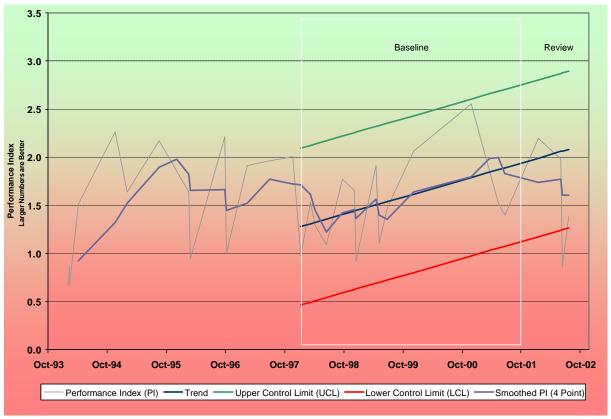
Fire Protection
Occurrences by Type
Baseline vs. Review

- Fire Alarm System Problem is the predominant type— 60% in baseline to 100% in review
- Review to focus on fire alarm system problems





LANL Fire Alarm System Occurrence Performance



Fire Alarm System Control Chart (1/94 to 10/02)

• 35 total events severity weighted 2, 3, or 4

• Pre-Baseline: 16 events

• Baseline: 15 events

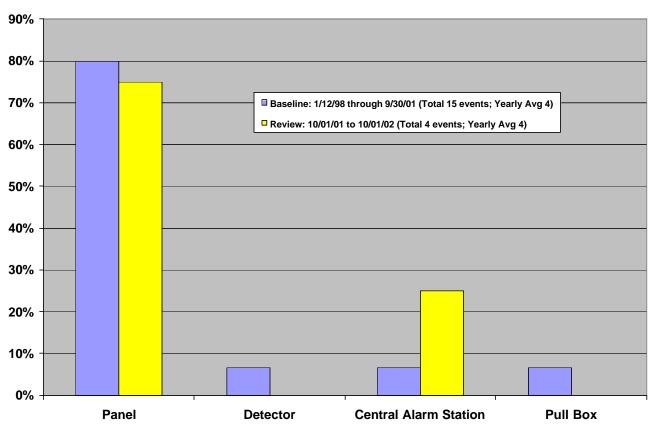
• Review: 4 events

- Improving performance during baseline
- Static performance for review period





Sub-Type Distribution of LANL Fire Alarm System Occurrences

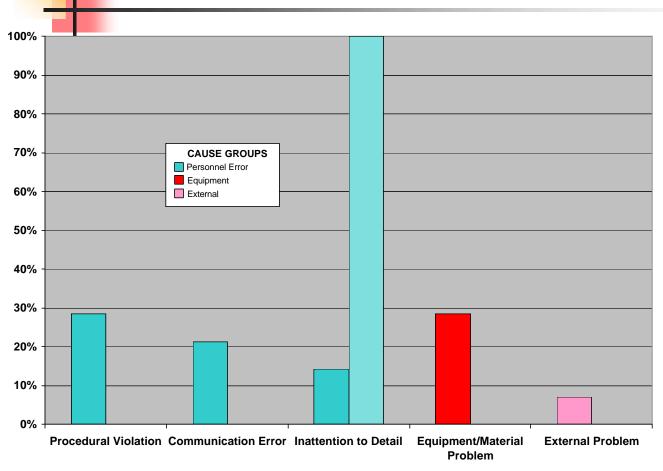


Fire Alarm System
Occurrences by SubType
Baseline vs. Review

- Fire Alarm Panel Problems is the predominant subtype—more than 75% in baseline and review
- Focus on causes and actions related to fire alarm panel problems



Direct Causes of LANL Fire Alarm Panel Occurrences

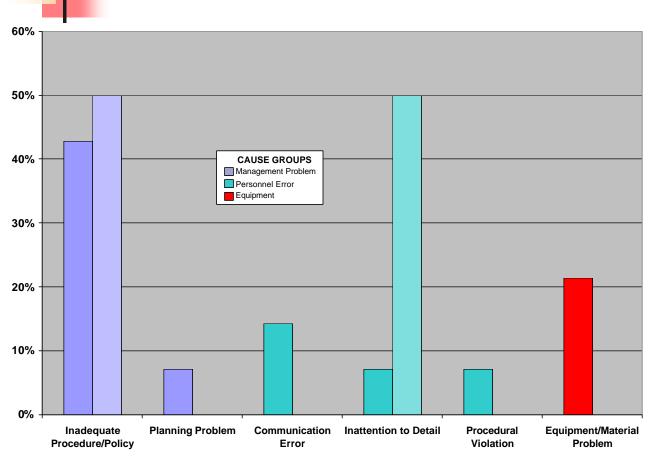


Direct Causes
Baseline vs. Review

- Personnel Error is the primary direct cause group in over 60% of events involving fire alarm panel problems
- Equipment problems is the second leading direct cause group



Root Causes of LANL Fire Alarm Panel Occurrences

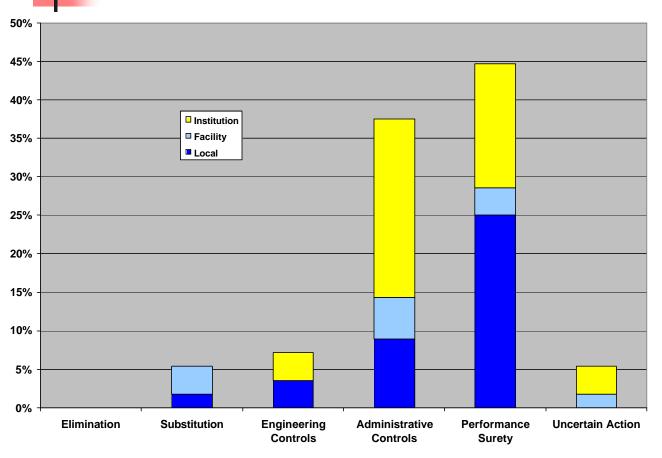


Root Causes Baseline vs. Review

- Primary root cause is inadequate procedures or policies—over 40% in baseline and review periods
- Personnel Errors and Equipment Problem are secondary root causes





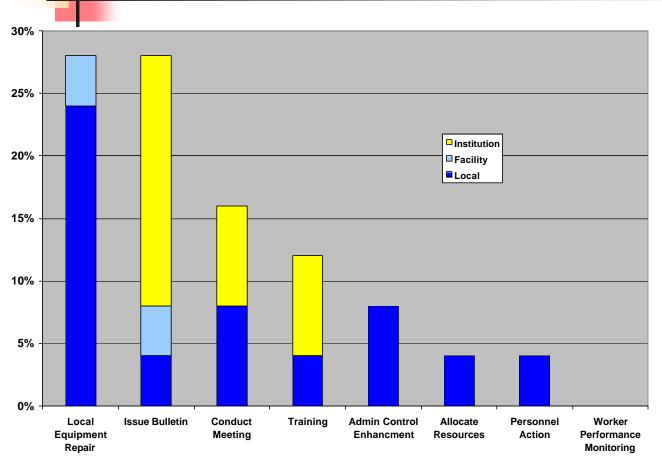


Corrective Actions (1/12/98 to Present)

- Over 80% of the corrective actions are administrative in nature-34% involve new or modified procedures with 56% being "performance surety" type actions • 46% of actions at
- institutional level



Performance Surety Actions for LANL Fire Alarm Panel Occurrences



Performance Surety Actions (1/12/98 to Present)

- Nearly 90% of performance surety actions involve reactive, one-time actions immediate equipment repairs, meetings, bulletins, single training, etc.
- No actions involving active worker performance monitoring

